

2019-20

Operating Budget by Division

UTAH VALLEY UNIVERSITY
Appropriated Funds
Prepared by UVU Budget Office
July 2019

OPERATING BUDGET 5 YEAR COMPARISON 2015-16 to 2019-20

Appropriated Only

	2015-16 Budget	2016-17 Budget	2017-18 Budget	2018-19 Budget	2019-20 Budget	1 Year \$ Change	1 Year % Change
Academic Affairs	Dauget	Duaget	budget	Duaget	Dauget	Change	
Associate Vice President Academic Affairs-Academic Programs	\$5,126,174	\$5,635,187	\$4,426,451	\$4,207,199	\$5,963,318	\$1,756,119	41.749
Associate Vice President Community Outreach/Economic Dev	\$1,381,986	\$1,836,656	\$4,105,514	\$4,647,175	\$4,340,243	-\$306,932	-6.60
Associate Vice President of Academic Affairs-Administration	\$4,642,965	\$4,843,355	\$5,199,984	\$5,562,926	\$5,742,834	\$179,908	3.239
Associate Vice President of Academic Affairs-Engaged Learning	\$2,787,557	\$3,323,140	\$3,522,409	\$3,425,846	\$3,593,479	\$167,633	4.899
College of Engineering & Technology	\$18,348,798	\$20,232,402	\$21,838,630	\$24,505,827	\$25,811,413	\$1,305,586	5.339
College of Health & Public Service	\$5,374,836	\$6,184,951	\$12,331,871	\$13,007,529	\$14,688,586	\$1,681,057	12.929
College of Humanities & Social Sciences	\$21,569,110	\$23,398,143	\$24,631,430	\$25,916,249	\$27,992,967	\$2,076,718	8.019
College of Science	\$22,952,022	\$24,609,452	\$20,890,929	\$22,294,969	\$22,954,558	\$659,589	2.969
Provost/Vice President of Academic Affairs	\$2,266,848	\$2,289,594	\$2,421,179	\$2,921,401	\$3,974,055	\$1,052,654	36.039
School of Education	\$4,403,186	\$4,638,877	\$5,251,713	\$5,934,139	\$6,046,277	\$112,138	1.899
School of the Arts	\$10,288,303	\$10,908,963	\$11,385,465	\$12,160,602	\$12,626,658	\$466,056	3.839
University College	\$10,059,393	\$10,774,182	\$11,370,283	\$11,267,851	\$11,819,527	\$551,676	4.90%
Woodbury School of Business	\$14,927,471	\$16,762,008	\$19,232,533	\$20,755,456	\$23,242,362	\$2,486,906	11.989
Academic Affairs Total	\$124,128,648	\$135,436,910	\$146,608,391	\$156,607,169	\$168,796,277	\$12,189,108	7.78%
Finance & Administration							
Associate Vice President - Director of Athletics	\$3,418,791	\$3,913,952	\$4,676,752	\$4,756,059	\$5,009,697	\$253,638	5.33%
Associate Vice President - Director of Atmetics Associate Vice President of Facilities Planning	\$18,426,729	\$19,122,106	\$19,863,388	\$20,467,852	\$21,827,958	\$1,360,106	6.65%
Associate Vice President of Facilities Planning Associate Vice President of Finance/GRAMA	\$4,758,741	\$5,066,216	\$5,980,222	\$5,890,625	\$6,356,096	\$465,471	7.90%
Associate Vice President of Finance/GRAWIA Associate Vice President of Information Technology/CIO	\$13,266,849	\$15,332,675	\$16,843,032	\$18,666,520	\$19,952,881	\$1,286,361	6.89%
Vice President of Finance & Administration	\$2,055,489	\$2,164,810	\$2,217,926	\$2,695,400	\$1,949,140	-\$746,260	-27.69%
Finance & Administration Total	\$41,926,599	\$45,599,759	\$49,581,320	\$52,476,456	\$55,095,772	\$2,619,316	4.99%
rmance & Auministration rotal	341,920,399	\$45,533,753	343,361,320	\$32,470,430	\$55,055,772	\$2,019,310	4.55/
Institutional Advancement							
Associate Vice President Central Advancement/UVU Foundation COO	\$0	\$0	\$0	\$0	\$1,174,707	\$1,174,707	n/a
Associate Vice President Major Gifts & Development Programs	\$0	\$0	\$0	\$35,675	\$1,609,865	\$1,574,190	4412.59%
Vice President of Institutional Advancement	\$3,848,199	\$4,279,461	\$4,686,498	\$4,940,267	\$2,509,074	-\$2,431,193	-49.21%
Institutional Advancment Total	\$3,848,199	\$4,279,461	\$4,686,498	\$4,975,942	\$5,293,646	\$317,704	6.38%
Institutional Contingencies & Pools							
Institutional Contingencies & Pools	\$6,557,910	\$4,366,426	\$2,713,567	\$6,273,420	\$3,085,359	-\$3,188,061	-50.82%
Institutional Contingencies & Pools Total	\$6,557,910	\$4,366,426	\$2,713,567	\$6,273,420	\$3,085,359	-\$3,188,061	-50.82%
Planning, Budget & Human Resources	1						
Associate Vice President of Human Resources/Equity Officer	\$1,762,613	\$1,994,177	\$2,134,651	\$2,283,247	\$2,559,326	\$276,079	12.09%
Vice President of Planning, Budget, & Human Resources	\$2,058,571	\$2,592,972	\$2,907,926	\$3,024,115	\$3,268,962	\$244,847	8.109
Planning, Budget & Human Resources Total	\$3,821,184	\$4,587,149	\$5,042,577	\$5,307,362	\$5,828,288	\$520,926	9.82%
President							
Office of the President	\$928,035	\$924,802	\$960,512	\$1,030,198	\$1,086,618	\$56,420	5.48%
Office of Chief Inclusion & Diversity Officer	\$125,530	\$127,297	\$134,178	\$199,583	\$227,880	\$28,297	14.189
Office of Chief of Staff	\$265,403	\$274,079	\$290,404	\$458,298	\$540,926	\$82,628	18.039
Office of General Counsel	\$268,106	\$357,276	\$552,955	\$756,057	\$2,598,819	\$1,842,762	243.739
President Total	\$1,587,074	\$1,683,454	\$1,938,049	\$2,444,136	\$4,454,243	\$2,010,107	82.24%
Student Affairs							
Associate Vice President of Enrollment Management	\$4,264,683	\$4,498,055	\$7,887,207	\$7,391,561	\$8,310,027	\$918,466	12.43%
Associate Vice President of Enrollment Management Associate Vice President of Student Life/Dean of Students	\$3,571,292	\$4,141,304	\$4,516,559	\$5,222,036	\$5,425,424	\$203,388	3.89%
Associate Vice President of Student Success & Retention	\$5,727,611	\$5,689,955	\$6,404,734	\$6,533,891	\$5,769,382	-\$764,509	-11.709
Associate Vice President of Student Success & Neterition Associate Vice President PK-16/Outreach/Partnership	\$3,487,847	\$4,047,545	\$576,385	\$786,084	\$821,360	\$35,276	4.49%
Vice President of Student Affairs	\$650,272	\$791,991	\$811,105	\$715,910	\$757,793		5.85%
Student Affairs Total	\$17,701,705	\$19,168,850	\$20,195,990	\$20,649,483	\$21,083,986	\$41,883 \$434,503	2.10%
University Relations Associate Vice President of Marketing & Communications	\$2,649,386	\$2 A2A 050	¢2 E07 24F	¢2 070 000	\$4.252.000	¢202 010	7 430
		\$3,434,968	\$3,587,345	\$3,979,089	\$4,262,908	\$283,819	7.139
Vice President of University Relations University Relations Total	\$1,101,894 \$4,531,181	\$1,455,624	\$839,563	\$905,345	\$1,008,821	\$103,476	11.439
	34.551.181	\$4,890,592	\$4,426,908	\$4,884,434	\$5,271,729	\$387,295	7.93%
Officers of New York (New York)	, ,,					1-1-7-1-1	

		% of UVU		
Row Labels	Budget	Budget	FTE	
Academic Affairs	\$168,796,277	62.77%	1855.576	
Finance & Administration	\$55,095,772	20.49%	416.126	
Institutional Advancement	\$5,293,646	1.97%	49.644	
Institutional Contingencies & Pools	\$3,085,359	1.15%	0.000	
Planning, Budget & Human Resources	\$5,828,288	2.17%	43.753	
President	\$4,454,243	1.66%	17.140	
Student Affairs	\$21,083,986	7.84%	183.672	
University Relations	\$5,271,729	1.96%	38.000	
Grand Total	\$268,909,300	100.00%	2603.911	

Division	Academic Affa	irs	
		% of Division	
Row Labels	Budget	Budget	FTE
Associate Vice President Academic Affairs-Academic Programs			
Academic Quality Assurance	\$116,814		1.000
Academic Scheduling	\$198,027		3.000
Contingencies	\$313,165	0.19%	1.441
Curriculum Office	\$220,959	0.13%	3.000
First Year Center	\$951,306	0.56%	8.000
Graduate Studies	\$64,405	0.04%	0.000
Office of AVP of Academic Affairs-Academic Programs	\$559,653	0.33%	3.000
Program Completion	\$135,000	0.08%	0.000
Teaching and Learning	\$2,654,238	1.57%	27.053
Testing Services	\$749,751	0.44%	6.000
Associate Vice President Academic Affairs-Academic Programs Total	\$5,963,318	3.53%	52.494
Associate Vice President Community Outreach/Economic Development			
Career Technical Education	\$441,901	0.26%	2.000
Concurrent Enrollment	\$114,742	0.07%	1.000
Economic Development	\$412,350	0.24%	3.650
Extended Education	\$1,257,414	0.74%	13.000
Professional & Continuing Education	\$1,712,362	1.01%	13.000
Wasatch Campus	\$401,474	0.24%	3.453
Associate Vice President Community Outreach/Economic Development Total	\$4,340,243	2.57%	36.103
Associate Vice President of Academic Affairs-Administration			
Academic IT	\$739,386	0.44%	6.000
Library	\$4,408,314	2.61%	36.000
Office of AVP of Academic Affairs-Administration	\$533,399	0.32%	4.000
Roots of Knowledge	\$61,735	0.04%	1.000
Associate Vice President of Academic Affairs-Administration Total	\$5,742,834	3.40%	47.000
Associate Vice President of Academic Affairs-Engaged Learning			
Academic Service Learning	\$239,154	0.14%	0.000
Capitol Reef Field Station	\$196,973	0.12%	1.639
International & Multicultural Studies	\$585,690	0.35%	5.657
Internship Services	\$700,701	0.42%	7.000
Office of AVP of Academic Affairs-Engaged Learning	\$398,506	0.24%	3.668
Office of Engaged Learning	\$821,446	0.49%	3.000
Office of International & Multicultural Studies	\$263,133	0.16%	2.000
Sponsored Programs	\$387,876	0.23%	3.126
Associate Vice President of Academic Affairs-Engaged Learning Total	\$3,593,479	2.13%	26.090

Division Academic Affairs

		% of Division	
Row Labels	Budget	Budget	FTE
College of Engineering & Technology			
Administration Information Management	\$403,535	0.24%	4.786
Auto Toolroom	\$145,147	0.09%	2.000
Automotive Technology	\$1,078,199	0.64%	10.108
Building Construction	\$257,928	0.15%	2.511
Cabinetry and Architectural Woodwork	\$183,621	0.11%	1.654
Civil Engineering	\$434,383	0.26%	3.117
Collision Repair Technology	\$443,683	0.26%	4.243
Computer Science	\$3,219,283	1.91%	28.784
Construction Management	\$616,661	0.37%	6.131
Construction Technology Support	\$215,380	0.13%	2.000
Contingencies	\$1,581,093	0.94%	30.181
Culinary Arts Institute	\$1,064,646	0.63%	10.495
Dean's Office	\$4,050,674	2.40%	43.270
Diesel Mechanics Technology	\$388,022	0.23%	4.566
Digital Media	\$2,935,513	1.74%	29.301
Electronics Automation/Robotics Technology	\$843,495	0.50%	7.439
Engineering Design Technology	\$1,151,875	0.68%	9.833
Engineering Technology	\$951,396	0.56%	8.576
Geomatics	\$152,936	0.09%	1.289
Information Systems & Technology	\$2,476,272	1.47%	19.670
Masters of Computer Science	\$469,068	0.28%	2.883
Masters of Cybersecurity	\$368,325	0.22%	2.270
Mechanical Engineering	\$155,383	0.09%	1.000
Mechatronics	\$682,305	0.40%	6.910
Pre-Engineering	\$247,630	0.15%	2.000
Technology Management	\$1,294,960	0.77%	14.069
College of Engineering & Technology Total	\$25,811,413	15.29%	259.086
College of Health and Public Service			
Aviation	\$1,185,495	0.70%	11.500
Contingencies	\$1,006,931	0.60%	28.195
Criminal Justice	\$1,416,794	0.84%	13.780
Dean's Office	\$2,422,495	1.44%	30.644
Dental Hygiene	\$521,045	0.31%	6.464
Emergency Services	\$1,477,342	0.88%	13.712
Masters of Nursing (MSN)	\$111,028	0.07%	0.850
Masters of Public Service (MPS)	\$229,892	0.14%	1.500
Nursing & Health Professions	\$3,148,452	1.87%	31.916
Physician Assistant	\$1,128,682	0.67%	11.121
Public & Community Health	\$1,686,677	1.00%	20.987
Respiratory Therapy	\$353,754	0.21%	3.457
College of Health and Public Service Total	\$14,688,586	8.70%	174.124

Division Academic Affairs

		% of	
		Division	
Row Labels	Budget	Budget	FTE
College of Humanities & Social Sciences			
Behavioral Science	\$4,457,275	2.64%	64.917
Communication	\$2,357,833	1.40%	32.92
Contingencies	\$689,049	0.41%	6.99
Dean's Office	\$3,630,641	2.15%	56.620
English & Literature	\$5,776,058	3.42%	83.76
History & Political Science	\$2,906,040	1.72%	37.04
Humanities & Philosophy	\$2,856,463	1.69%	40.27
Integrated Studies	\$759,070	0.45%	7.82
Language & Cultures	\$2,929,549	1.74%	42.32
Masters of Marriage & Family Therapy	\$224,519	0.13%	2.000
Masters of Social Work (MSW)	\$933,470	0.55%	9.347
Social Work	\$473,001	0.28%	6.504
College of Humanities & Social Sciences Total	\$27,992,967	16.58%	390.54
College of Science	312 111111 1	***	
Biology	\$5,156,892	3.06%	58.15
Biotechnology	\$567,991	0.34%	4.83
Chemistry	\$2,880,978	1.71%	30.63
Contingencies	\$1,119,102	0.66%	17.45
Dean's Office	\$3,128,611	1.85%	42.160
Earth Sciences	\$1,308,318	0.78%	15.040
Environmental Technology	\$349,284	0.21%	3.300
Exercise Science & Outdoor Recreation	\$2,034,179	1.21%	30.774
Mathematics	\$4,011,736	2.38%	44.262
Physics	\$2,397,467	1.42%	25.659
College of Science Total	\$22,954,558	13.60%	272.27
Provost/Vice President of Academic Affairs			
Autism Program	\$361,661	0.21%	2.900
Constitutional Center	\$31,322	0.02%	0.773
Contingencies	\$847,190	0.50%	0.000
Ethics Center	\$300,578	0.18%	2.100
Faculty Senate	\$64,650	0.04%	1.406
Honors Program	\$498,984	0.30%	5.302
Office of Provost/VP of Academic Affairs	\$1,869,671	1.11%	13.825
Provost/Vice President of Academic Affairs Total	\$3,974,056	2.35%	26.305
School of Education			
Contingencies	\$90,094	0.05%	0.848
Dean's Office	\$1,456,063	0.86%	14.431
Education	\$106,541	0.06%	1.000
Elementary Education	\$2,428,547	1.44%	28.07
Masters of Education (MEd)	\$690,228	0.41%	7.082
Secondary Education	\$1,274,804	0.76%	15.384
School of Education Total	\$6,046,277	3.58%	66.816

Row Labels	Budget	% of Division Budget	FTE
School of the Arts			
Art & Design	\$3,608,536	2.14%	49.797
Contingencies	\$367,064	0.22%	4.889
Dance	\$1,819,887	1.08%	23.806
Dean's Office	\$1,786,332	1.06%	20.316
Music	\$1,934,803	1.15%	23.739
Noorda Center for the Performing Arts	\$1,225,957	0.73%	12.000
Theatre Arts	\$1,518,958	0.90%	18.153
TYE Center	\$65,567	0.04%	1.000
Woodbury Art Museum	\$299,554	0.18%	2.000
School of the Arts Total	\$12,626,658	7.48%	155.700
University College			
Academic Standards	\$411,514	0.24%	5.000
Career & Academic Counseling Center	\$1,730,645	1.03%	20.000
Contingencies	\$187,911	0.11%	2.511
Dean's Office	\$3,363,182	1.99%	22.800
Developmental Mathematics	\$3,003,364	1.78%	41.196
Literacies & Composition	\$1,295,699	0.77%	18.904
Student Leadership & Success Studies	\$1,759,872	1.04%	23.565
UC - Assistant Dean	\$35,000	0.02%	0.000
UC - Associate Dean	\$32,340	0.02%	0.189
University College Total	\$11,819,527	7.00%	134.165
Woodbury School of Business			
Accounting	\$3,417,913	2.02%	22.824
Contingencies	\$663,734	0.39%	17.084
Dean's Office	\$4,179,752	2.48%	43.676
Finance & Economics	\$2,955,971	1.75%	25.567
Marketing	\$3,396,892	2.01%	34.725
Master of Financial Planning and Analytics (MFPA)	\$664,666	0.39%	7.292
Masters of Accountancy (MAcc)	\$316,428	0.19%	2.965
Masters of Business Administration (MBA)	\$1,884,648	1.12%	13.391
Organizational Leadership	\$2,841,681	1.68%	24.377
Strategic Mgmt/Operations	\$2,920,677	1.73%	22.972
Woodbury School of Business Total	\$23,242,362	13.77%	214.871
Grand Total	\$168,796,277	100.00%	1855.576

Division	on Finance & Administrat		
		% of Division	
Row Labels	Budget	Budget	FTE
Associate Vice President - Director of Athletics			
Office of AVP Athletics	\$5,009,697	9.09%	43.665
Associate Vice President - Director of Athletics Total	\$5,009,697	9.09%	43.665
Associate Vice President of Facilities Planning			
Contingencies	\$1,726,136		0.000
Engineering/Space Development	\$2,842,910	5.16%	29.000
Grounds	\$2,344,566	4.26%	30.000
Office of AVP of Facilities Planning	\$5,196,591	9.43%	5.962
Parking Operations/Fleet Management	\$78,950	0.14%	0.676
Physical Plant	\$8,049,407	14.61%	113.500
Public Safety	\$1,589,398	2.88%	17.436
Associate Vice President of Facilities Planning Total	\$21,827,958	39.62%	196.574
Associate Vice President of Finance/GRAMA			
Finance & Business Services	\$3,979,939	7.22%	34.112
Office of AVP of Finance/GRAMA	\$343,650	0.62%	2.000
Printing Services	\$467,228	0.85%	6.509
Procurement Services	\$1,076,819	1.95%	11.947
UCCU Events Center	\$488,460	0.89%	6.040
Associate Vice President of Finance/GRAMA Total	\$6,356,096	11.54%	60.607
Associate Vice President of Information Technology/CIO	11 11 11 11 11		- 1
Business Intelligence	\$845,644	1.53%	6.000
Infrastructure Services	\$6,031,077	10.95%	41.530
IT Support & Programming Services	\$5,640,314	10.24%	47.750
Office of AVP of Information Technology/CIO	\$6,550,152	11.89%	6.000
Project Management	\$277,540	0.50%	2.000
Security/It Services	\$608,154	1.10%	4.000
Associate Vice President of Information Technology/CIO Total	\$19,952,881	36.21%	107.280
Vice President of Finance & Administration			
Contingencies	\$153,930	0.28%	0.000
Emergency Management and Safety	\$444,517	0.81%	3.000
Office of Director of Internal Audit	\$411,268	0.75%	3.000
Office of VP of Finance & Administration	\$939,425	1.71%	2.000
Vice President of Finance & Administration Total	\$1,949,140	3.54%	8.000
Grand Total	\$55,095,772	100.00%	416.126

Division	Institutional Advancement			
		% of		
		Division		
Row Labels	Budget	Budget	FTE	
Associate Vice President Central Advancement/UVU Foundation COO				
Office of Development	\$1,174,707	22.19%	12.421	
Associate Vice President Central Advancement/UVU Foundation COO Total	\$1,174,707	22.19%	12.421	
Associate Vice President Major Gifts & Development Programs				
Office Major Gifts and Development	\$1,609,865	30.41%	13.723	
Associate Vice President Major Gifts & Development Programs Total	\$1,609,865	30.41%	13.723	
Vice President of Institutional Advancement				
Contingencies	\$111,061	2.10%	0.000	
Donor Engagement/Scholarships	\$433,453	8.19%	5.000	
Office of Alumni Relations	\$617,429	11.66%	6.000	
Office of Vice President Institutional Advancement	\$987,728	18.66%	8.500	
University Events	\$359,403	6.79%	4.000	
Vice President of Institutional Advancement Total	\$2,509,074	47.40%	23.500	
Grand Total	\$5,293,646	100.00%	49.644	

Division	Institutional Contingencies & Pools				
	% of UVU				
Row Labels	Budget	Budget	FTE		
Institutional Contingencies and Pools	\$3,085,359	100.00%	0.000		
Grand Total	\$3,085,359	100.00%	0.000		

Division	Planning, Budget & Human Resource				
		% of Division			
Row Labels	Budget	Budget	FTE		
Associate Vice President of Human Resources/Equity Officer					
Human Resources	\$2,559,326	43.91%	19.753		
Associate Vice President of Human Resources/Equity Officer Total	\$2,559,326	43.91%	19.753		
Vice President of Planning, Budget, & Human Resources					
Budget Office	\$238,680	4.10%	2.000		
Contingencies	\$21,538	0.37%	0.000		
Equal Opportunity & Affirmative Action	\$515,440	8.84%	4.000		
Institutional Effectiveness & Planning	\$228,965	3.93%	2.000		
Institutional Research/Information	\$1,424,892	24.45%	12.000		
Office of VP of Planning, Budget, & Human Resources	\$455,191	7.81%	2.000		
PACE	\$200,309	3.44%	0.000		
Policy Office	\$183,947	3.16%	2.000		
Vice President of Planning, Budget, & Human Resources Total	\$3,268,962	56.09%	24.000		
Grand Total	\$5,828,288	100.00%	43.753		

Division	President		
		% of UVU	
Row Labels	Budget	Budget	FTE
Office of the President			
Contingencies	\$222,991	5.01%	0.000
Office of the President	\$863,627	19.39%	4.140
Office of the President Total	\$1,086,618	24.40%	4.140
Office of General Counsel	- 11 11-44		
Office of General Counsel	\$2,598,819	58.34%	8.000
Office of General Counsel Total	\$2,598,819	58.34%	8.000
Office of Chief Inclusion & Diversity Officer			
Office of Chief Inclusion & Diversity Officer	\$227,880	5.12%	1.000
Office of Chief Inclusion & Diversity Officer Total	\$227,880	5.12%	1.000
Office of Chief of Staff			
Office of Chief of Staff	\$540,926	12.14%	4.000
Office of Chief of Staff Total	\$540,926	12.14%	4.000
Grand Total	\$4,454,243	100.00%	17.140

2019-20 Operating Budget By Division Appropriated Only

Division Student Affairs

		% of	
		Division	
Row Labels	Budget	Budget	FTE
Associate Vice President Enrollment Management			
Admissions/Prospective Student	\$2,456,237	11.65%	25.000
Financial Aid and Scholarships	\$3,404,308	16.15%	27.000
Office of AVP of Enrollment Management	\$623,580	2.96%	5.000
Sr Registar/Graduation	\$1,825,902	8.66%	19.000
Associate Vice President Enrollment Management Total	\$8,310,027	39.41%	76.000
Associate Vice President of Student Life/Dean of Students	-11		
Accessibility Services	\$2,014,530	9.55%	13.000
Campus Recreation	\$106,060	0.50%	1.000
Office of AVP of Student Life/Dean of Students	\$511,573	2.43%	4.510
SSC/SLWC Operations	\$241,358	1.14%	2.930
Student Health Services	\$1,804,732	8.56%	17.871
Student Involvement & Leadership	\$615,546	2.92%	5.000
Volunteer & Service Learning	\$131,625	0.62%	2.000
Associate Vice President of Student Life/Dean of Students Total	\$5,425,424	25.73%	46.311
Associate Vice President of Student Success & Retention			
Career Development Center	\$1,087,191	5.16%	11.000
First Year Experience & Student Retention	\$1,125,736	5.34%	8.000
International Student Services	\$410,739	1.95%	3.361
Multicultural Student Services	\$1,333,173	6.32%	13.000
Office of AVP of Student Success & Retention	\$579,978	2.75%	3.000
University Advising	\$402,468	1.91%	4.000
Veterans Student Success Center	\$239,405	1.14%	3.000
Women's Success Center	\$590,692	2.80%	6.000
Associate Vice President of Student Success & Retention Total	\$5,769,382	27.36%	51.361
Associate Vice President PK-16/Outreach/Partnership			
Gear Up	\$0	0.00%	0.000
Grants and Outreach	\$276,964	1.31%	2.000
Grants Development	\$126,155	0.60%	1.000
SCUP	\$418,241	1.98%	4.000
Associate Vice President PK-16/Outreach/Partnership Total	\$821,360	3.90%	7.000
Vice President of Student Affairs			
Contingencies	\$228,689	1.08%	0.000
Office of VP of Student Affairs	\$529,104	2.51%	3.000
Vice President of Student Affairs Total	\$757,793	3.59%	3.000
Grand Total	\$21,083,986	100.00%	183.672

Division	University Relations		
		% of Division	
Row Labels	Budget	Budget	FTE
Associate Vice President of University Marketing & Communication			
Marketing & Communication	\$2,087,145	39.59%	17.000
Production and Operations	\$516,913	9.81%	3.000
Studios and Broadcast Services	\$754,291	14.31%	7.000
University Marketing	\$904,559	17.16%	7.000
Associate Vice President of University Marketing & Communication Total	\$4,262,908	80.86%	34.000
Vice President of University Relations			
Campus Events	\$116,119	2.20%	0.000
Contingencies	\$18,212	0.35%	0.000
Office of VP of University Relations	\$874,490	16.59%	4.000
Vice President of University Relations Total	\$1,008,821	19.14%	4.000
Grand Total	\$5,271,729	100.00%	38.000