Operating Bu	dget Comp	arison 20	014-15 to	2018-19			
_	2014-15	2015-16	2016-17	2017-18	2018-19	1 Year \$	1 Year %
	Budget	Budget	Budget	Budget	Budget	Change	Change
Academic Affairs Senior Vice President of Academic Affairs	¢1 FC1 27F	¢2.200.040	ć2 200 F04	¢2 421 170	¢2.402.220	¢772.450	21 000/
	\$1,561,375	\$2,266,848	\$2,289,594	\$2,421,179	\$3,193,338	\$772,159	31.89%
Associate Vice President of Academic Affairs-Engaged Learning Associate Vice President Academic Affairs-Academic Programs	\$2,265,076	\$2,787,557 \$5,126,174	\$3,323,140 \$5,635,187	\$3,522,409	\$3,425,846 \$4,207,199	-\$96,563	-2.74% -4.95%
ŭ	\$5,536,166			\$4,426,451		-\$219,252	
Associate Vice President of Academic Affairs-Administration	\$763,061	\$4,642,965	\$4,843,355	\$5,199,984	\$5,562,926	\$362,942	6.98%
Associate Vice President Community Outreach/Economic Dev	\$6,867,593	\$1,381,986	\$1,836,656	\$4,105,514	\$4,647,175	\$541,661	13.19% 5.48%
College of Health & Public Service	\$4,198,966 \$18,274,500	\$5,374,836	\$6,184,951	\$12,331,871 \$24,631,430	\$13,007,529	\$675,658 \$1,284,819	
College of Humanities & Social Sciences College of Science	\$18,274,300	\$21,569,110 \$22,952,022	\$23,398,143 \$24,609,452	\$20,890,929	\$25,916,249 \$22,294,969	\$1,284,819	5.22% 6.72%
College of Science College of Engineering & Technology	\$15,571,375	\$18,348,798	\$20,232,402	\$20,890,929	\$24,505,827	\$2,667,197	12.21%
School of Education	\$4,298,259	\$4,403,186	\$4,638,877	\$5,251,713	\$5,662,202	\$410,489	7.82%
School of the Arts		\$10,288,303	\$10,908,963	\$11,385,465	\$12,160,602	\$775.137	6.81%
	\$8,834,660	\$10,288,303				-\$102,432	-0.90%
University College Woodbury School of Business	\$8,585,194		\$10,774,182	\$11,370,283	\$11,267,851 \$20,755,456		7.92%
	\$12,893,950	\$14,927,471	\$16,762,008	\$19,232,533		\$1,522,923	
Academic Affairs Total	\$109,825,264	\$124,128,648	\$135,436,910	\$146,608,391	\$156,607,168	\$9,998,777	6.82%
Development & Alumni Relations							
Vice President of Development & Alumni Relations	\$3,100,433	\$3,848,199	\$4,279,461	\$4,686,498	\$4,940,267	\$253,769	5.41%
Associate Vice President of Development	\$0	\$0	\$0	\$0	\$35,675	\$35,675	0.00%
Development & Alumni Relations Total	\$3,100,433	\$3,848,199	\$4,279,461	\$4,686,498	\$4,975,942	\$289,444	6.18%
Finance & Administration							
Vice President of Finance & Administration	\$1,755,676	\$2,055,489	\$2,164,810	\$2,217,926	\$2,695,400	\$477,474	21.53%
Associate Vice President of Facilities Planning	\$17,100,778	\$18,426,729	\$19,122,106	\$19,863,388	\$20,467,852	\$604,464	3.04%
Associate Vice President of Facilities Flaming Associate Vice President of Finance/GRAMA	\$4,633,988	\$4,758,741	\$5,066,216	\$5,980,222	\$5,890,625	-\$89,597	-1.50%
Associate Vice President of Information Technology/CIO	\$11,677,541	\$13,266,849	\$15,332,675	\$16,843,032	\$18,666,520	\$1,823,488	
Associate Vice President of Information Technology/Clo Associate Vice President - Director of Athletics	\$2,816,553	\$3,418,791	\$3,913,952	\$4,676,752	\$4,756,059	\$1,823,488	1.70%
Office of General Counsel	\$2,810,333			\$552,955		\$203,102	36.73%
Finance & Administration Total	\$37,984,536	\$268,106 \$42,194,705	\$357,276 \$45,957,035	\$50,134,275	\$756,057 \$53,232,513	\$3,098,238	6.18%
Thattee a ranning ration four	(37,304,330)	Ų42,134,703	Ų 43,337,033	430,134,273	433,232,313	43,030,230	0.1070
Institutional Contingencies & Pools	****	40 010	4	40	40.000 100	40 0	
Institutional Contingencies & Pools	\$16,703,046	\$6,557,910	\$4,366,426	\$2,713,567	\$6,273,420	\$3,559,853	
Institutional Contingencies & Pools Total	\$16,703,046	\$6,557,910	\$4,366,426	\$2,713,567	\$6,273,420	\$3,559,853	131.19%
Planning, Budget & Human Resources							
Vice President of Planning, Budget, & Human Resources	\$1,882,102	\$2,058,571	\$2,592,972	\$2,907,926	\$3,024,115	\$116,189	4.00%
Associate Vice President of Human Resources/Equity Officer	\$1,644,153	\$1,762,613	\$1,994,177	\$2,134,651	\$2,283,247	\$148,596	5.25%
Planning, Budget & Human Resources Total	\$3,526,255	\$3,821,184	\$4,587,149	\$5,042,577	\$5,307,362	\$264,785	3.23%
President							
Office of the President	\$949,350	\$928,035	\$924,802	\$960,512	\$1,030,198	\$69,686	7.26%
Assistant to President	\$227,336	\$265,403	\$274,079	\$290,404	\$458,298	\$167,894	57.81%
Office of Inclusion	\$0	\$125,530	\$127,297	\$134,178	\$199,583	\$65,405	48.74%
President Total	\$1,176,686	\$1,318,968	\$1,326,178	\$1,385,094	\$1,688,079	\$302,985	21.87%
Student Affairs							
Vice President of Student Affairs	\$571,608	\$650,272	\$791,991	\$811,105	\$715,910	-\$95,195	-11.74%
Associate Vice President of Student Success & Retention	\$4,543,045	\$5,727,611	\$5,689,955	\$6,404,734	\$6,533,891	\$129,157	2.02%
Senior Director Grants & Outreach	\$4,545,645	\$0	\$0	\$576,385	\$786,084	\$209,699	
Associate Vice President of Student Life/Dean of Students	\$3,464,865	\$3,571,292	\$4,141,304	\$4,516,559	\$5,222,036	\$705,477	
Associate Vice President of Enrollment Management	\$4,677,253	\$4,264,683	\$4,498,055	\$7,887,207	\$7,391,561	-\$495,646	
Assistant Vice President of Recruitment & Outreach	\$2,840,781	\$3,487,847	\$4,047,545	\$0	\$0	\$133,610	
Student Affairs Total	\$16,097,552	\$17,701,705	\$19,168,850	\$20,195,990	\$20,649,483	\$453,493	
l.,							
University Relations			4	4	4		_
Vice President of University Relations	\$850,162	\$1,101,894	\$1,455,624	\$839,563	\$905,345	\$65,782	
Vice President of University Relations Associate Vice President of Marketing & Communications	\$2,585,091	\$2,649,386	\$3,434,968	\$3,587,345	\$3,979,089	\$391,744	0.00%
Vice President of University Relations Associate Vice President of Marketing & Communications Associate Vice President of Economic Development	\$2,585,091 \$559,389	\$2,649,386 \$576,817	\$3,434,968 \$0	\$3,587,345 \$0	\$3,979,089 \$0	\$391,744 \$0	0.00% 0.00%
Vice President of University Relations Associate Vice President of Marketing & Communications Associate Vice President of Economic Development Associate Vice President of International Affairs & Diplomacy	\$2,585,091 \$559,389 \$197,586	\$2,649,386 \$576,817 \$203,084	\$3,434,968 \$0 \$0	\$3,587,345 \$0 \$0	\$3,979,089 \$0 \$0	\$391,744 \$0 \$0	0.00% 0.00% 0.00%
Vice President of University Relations Associate Vice President of Marketing & Communications Associate Vice President of Economic Development	\$2,585,091 \$559,389	\$2,649,386 \$576,817	\$3,434,968 \$0	\$3,587,345 \$0	\$3,979,089 \$0	\$391,744 \$0	0.00% 0.00% 0.00%