| Operating Budget Comparison 2014-15 to 2018-19 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014-15 <br> Budget | 2015-16 <br> Budget | $\begin{gathered} \text { 2016-17 } \\ \text { Budget } \end{gathered}$ | 2017-18 <br> Budget | $\begin{gathered} \text { 2018-19 } \\ \text { Budget } \end{gathered}$ | 1 Year \$ Change | 1 Year \% Change |
| Academic Affairs |  |  |  |  |  |  |  |
| Senior Vice President of Academic Affairs | \$1,561,375 | \$2,266,848 | \$2,289,594 | \$2,421,179 | \$3,193,338 | \$772,159 | 31.89\% |
| Associate Vice President of Academic Affairs-Engaged Learning | \$2,265,076 | \$2,787,557 | \$3,323,140 | \$3,522,409 | \$3,425,846 | -\$96,563 | -2.74\% |
| Associate Vice President Academic Affairs-Academic Programs | \$5,536,166 | \$5,126,174 | \$5,635,187 | \$4,426,451 | \$4,207,199 | -\$219,252 | -4.95\% |
| Associate Vice President of Academic Affairs-Administration | \$763,061 | \$4,642,965 | \$4,843,355 | \$5,199,984 | \$5,562,926 | \$362,942 | 6.98\% |
| Associate Vice President Community Outreach/Economic Dev | \$6,867,593 | \$1,381,986 | \$1,836,656 | \$4,105,514 | \$4,647,175 | \$541,661 | 13.19\% |
| College of Health \& Public Service | \$4,198,966 | \$5,374,836 | \$6,184,951 | \$12,331,871 | \$13,007,529 | \$675,658 | 5.48\% |
| College of Humanities \& Social Sciences | \$18,274,500 | \$21,569,110 | \$23,398,143 | \$24,631,430 | \$25,916,249 | \$1,284,819 | 5.22\% |
| College of Science | \$20,175,089 | \$22,952,022 | \$24,609,452 | \$20,890,929 | \$22,294,969 | \$1,404,040 | 6.72\% |
| College of Engineering \& Technology | \$15,571,375 | \$18,348,798 | \$20,232,402 | \$21,838,630 | \$24,505,827 | \$2,667,197 | 12.21\% |
| School of Education | \$4,298,259 | \$4,403,186 | \$4,638,877 | \$5,251,713 | \$5,662,202 | \$410,489 | 7.82\% |
| School of the Arts | \$8,834,660 | \$10,288,303 | \$10,908,963 | \$11,385,465 | \$12,160,602 | \$775,137 | 6.81\% |
| University College | \$8,585,194 | \$10,059,393 | \$10,774,182 | \$11,370,283 | \$11,267,851 | -\$102,432 | -0.90\% |
| Woodbury School of Business | \$12,893,950 | \$14,927,471 | \$16,762,008 | \$19,232,533 | \$20,755,456 | \$1,522,923 | 7.92\% |
| Academic Affairs Total | \$109,825,264 | \$124,128,648 | \$135,436,910 | \$146,608,391 | \$156,607,168 | \$9,998,777 | 6.82\% |
| Development \& Alumni Relations |  |  |  |  |  |  |  |
| Vice President of Development \& Alumni Relations | \$3,100,433 | \$3,848,199 | \$4,279,461 | \$4,686,498 | \$4,940,267 | \$253,769 | 5.41\% |
| Associate Vice President of Development | \$0 | \$0 | \$0 | \$0 | \$35,675 | \$35,675 | 0.00\% |
| Development \& Alumni Relations Total | \$3,100,433 | \$3,848,199 | \$4,279,461 | \$4,686,498 | \$4,975,942 | \$289,444 | 6.18\% |
| Finance \& Administration |  |  |  |  |  |  |  |
| Vice President of Finance \& Administration | \$1,755,676 | \$2,055,489 | \$2,164,810 | \$2,217,926 | \$2,695,400 | \$477,474 | 21.53\% |
| Associate Vice President of Facilities Planning | \$17,100,778 | \$18,426,729 | \$19,122,106 | \$19,863,388 | \$20,467,852 | \$604,464 | 3.04\% |
| Associate Vice President of Finance/GRAMA | \$4,633,988 | \$4,758,741 | \$5,066,216 | \$5,980,222 | \$5,890,625 | -\$89,597 | -1.50\% |
| Associate Vice President of Information Technology/CIO | \$11,677,541 | \$13,266,849 | \$15,332,675 | \$16,843,032 | \$18,666,520 | \$1,823,488 | 10.83\% |
| Associate Vice President - Director of Athletics | \$2,816,553 | \$3,418,791 | \$3,913,952 | \$4,676,752 | \$4,756,059 | \$79,307 | 1.70\% |
| Office of General Counsel | \$0 | \$268,106 | \$357,276 | \$552,955 | \$756,057 | \$203,102 | 36.73\% |
| Finance \& Administration Total | \$37,984,536 | \$42,194,705 | \$45,957,035 | \$50,134,275 | \$53,232,513 | \$3,098,238 | 6.18\% |
| Institutional Contingencies \& Pools |  |  |  |  |  |  |  |
| Institutional Contingencies \& Pools | \$16,703,046 | \$6,557,910 | \$4,366,426 | \$2,713,567 | \$6,273,420 | \$3,559,853 | 131.19\% |
| Institutional Contingencies \& Pools Total | \$16,703,046 | \$6,557,910 | \$4,366,426 | \$2,713,567 | \$6,273,420 | \$3,559,853 | 131.19\% |
| Planning, Budget \& Human Resources |  |  |  |  |  |  |  |
| Vice President of Planning, Budget, \& Human Resources | \$1,882,102 | \$2,058,571 | \$2,592,972 | \$2,907,926 | \$3,024,115 | \$116,189 | 4.00\% |
| Associate Vice President of Human Resources/Equity Officer | \$1,644,153 | \$1,762,613 | \$1,994,177 | \$2,134,651 | \$2,283,247 | \$148,596 | 6.96\% |
| Planning, Budget \& Human Resources Total | \$3,526,255 | \$3,821,184 | \$4,587,149 | \$5,042,577 | \$5,307,362 | \$264,785 | 5.25\% |
| President |  |  |  |  |  |  |  |
| Office of the President | \$949,350 | \$928,035 | \$924,802 | \$960,512 | \$1,030,198 | \$69,686 | 7.26\% |
| Assistant to President | \$227,336 | \$265,403 | \$274,079 | \$290,404 | \$458,298 | \$167,894 | 57.81\% |
| Office of Inclusion | \$0 | \$125,530 | \$127,297 | \$134,178 | \$199,583 | \$65,405 | 48.74\% |
| President Total | \$1,176,686 | \$1,318,968 | \$1,326,178 | \$1,385,094 | \$1,688,079 | \$302,985 | 21.87\% |
| Student Affairs |  |  |  |  |  |  |  |
| Vice President of Student Affairs | \$571,608 | \$650,272 | \$791,991 | \$811,105 | \$715,910 | -\$95,195 | -11.74\% |
| Associate Vice President of Student Success \& Retention | \$4,543,045 | \$5,727,611 | \$5,689,955 | \$6,404,734 | \$6,533,891 | \$129,157 | 2.02\% |
| Senior Director Grants \& Outreach | \$0 | \$0 | \$0 | \$576,385 | \$786,084 | \$209,699 | 36.38\% |
| Associate Vice President of Student Life/Dean of Students | \$3,464,865 | \$3,571,292 | \$4,141,304 | \$4,516,559 | \$5,222,036 | \$705,477 | 15.62\% |
| Associate Vice President of Enrollment Management | \$4,677,253 | \$4,264,683 | \$4,498,055 | \$7,887,207 | \$7,391,561 | -\$495,646 | -6.28\% |
| Assistant Vice President of Recruitment \& Outreach | \$2,840,781 | \$3,487,847 | \$4,047,545 | \$0 | \$0 | \$0 | 0.00\% |
| Student Affairs Total | \$16,097,552 | \$17,701,705 | \$19,168,850 | \$20,195,990 | \$20,649,483 | \$453,493 | 2.25\% |
| University Relations |  |  |  |  |  |  |  |
| Vice President of University Relations | \$850,162 | \$1,101,894 | \$1,455,624 | \$839,563 | \$905,345 | \$65,782 | 0.00\% |
| Associate Vice President of Marketing \& Communications | \$2,585,091 | \$2,649,386 | \$3,434,968 | \$3,587,345 | \$3,979,089 | \$391,744 | 0.00\% |
| Associate Vice President of Economic Development | \$559,389 | \$576,817 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| Associate Vice President of International Affairs \& Diplomacy | \$197,586 | \$203,084 | \$0 | \$0 | \$0 | \$0 | 0.00\% |
| University Relations Total | \$4,192,228 | \$4,531,181 | \$4,890,592 | \$4,426,908 | \$4,884,434 | \$457,526 | 10.34\% |
|  |  |  |  |  |  |  |  |
| Grand Total | \$192,606,000 | \$204,102,500 | \$220,012,601 | \$235,193,300 | \$253,618,400 | \$18,425,100 | 7.83\% |

