



2009-10
OPERATING BUDGET

Prepared for
Board of Trustees
June 11, 2009



2009-10 OPERATING BUDGET

In accordance with Regents' policies, the Board of Trustees annually reviews and approves Utah Valley University's Institutional Interest Income and Auxiliary Services operating budgets. Historically, UVU's Board has also approved the Appropriated operating budget.

Presented for review and approval at the June 11, 2009, Board meeting are UVU's 2009-10 Appropriated operating revenue and expenditure budgets and UVU's 2009-10 Institutional Interest Income revenue and expenditure budget. At the August Board meeting, the Auxiliary Services 2009-10 operating revenue and expenditure budget together with a report of the 2008-09 actual revenues and expenditures will be presented for your review and approval. A report of the 2008-09 Institutional Interest Income actual revenue and expenditures will be presented for review and approval at the October Board meeting.

Appropriated Operating Budgets

Utah Valley University has two line items appropriated by the Legislature:
Education and General (primary operating budget)
Educational Disadvantaged

Revenue and expenditure budgets are presented for each of these line items.

Education and General

Revenue

Revenue generally consists of two primary sources:

Tax Funds—general fund and education fund

Dedicated Credits—tuition, specific fees (i.e., admissions, graduation), and other income as outlined in Regents policy

For the 2009-10 year, the Legislature has also appropriated Federal American Recovery and Reinvestment Act State Fiscal Stabilization Funds (ARRA-SFSF) through a one-time supplemental appropriation. As these funds are not part of UVU's on-going base budget, they are not reflected in the initial budget for revenues or expenditures.

Budgeted tax fund revenues match the base budget appropriation bills for FY10 and reflect the 17 percent base tax fund reduction of \$11,615,200. Dedicated credits revenue is based on FY09 projected revenues adjusted for tuition increases, mix changes (resident/non-resident), enrollment changes, scholarship (tuition waivers) changes, etc.

2008-09 to 2009-10 Revenue Changes

	2008-09 Initial Budget	Changes for 2009-10 Budget	2009-10 Initial Budget
Tax Funds	\$68,410,100		\$56,827,600
September 2008 reduction (SB2001)		(\$2,737,700)	
February 2009 reduction (HB3)		(\$4,763,400)	
March 2009 reduction (SB2)		(\$4,114,100)	
ISF Rate Changes		\$32,700	
Dedicated Credits	\$58,501,900		\$68,098,000
09-10 First Tier Tuition Increase (1%)		\$574,200	
09-10 Second Tier Tuition Increase (7.66%)		\$3,676,800	
08-09 Enrollment Growth above initial budget		\$5,595,670	
08-09 & 09-10 Scholarships (Tuition Waivers) changes		(\$760,000)	
09-10 Enrollment Growth in Graduate programs		\$85,430	
Other (fees, collections, etc.)		\$424,000	
TOTAL	\$126,912,000		\$124,925,600

The overall revenue decrease of \$1,986,400 represents a -1.57 percent change. Tax funds represent 45.49 percent of total revenue compared to 54 percent of total revenue for 2008-09 initial budget.

2008-09 to 2009-10 Revenue Change Summary

2008-09 Initial Budget	\$126,912,000
Tax Fund Reduction	(\$11,615,200)
Other Revenue Changes	\$9,628,800
2009-10 Initial Budget	\$124,925,600

Expenditures

The expenditure budget implements the resource allocations determined through legislative intent, the tuition increase process, the budget reduction process, and UVU's PBA process as outlined in Interim President Hitch's campus-wide forum (Lunch with Liz) of April 15, 2009. The Board has reviewed and/or approved recommendations during each of these phases of the budgeting process.

Budget Reduction--Prior to identifying new revenue allocations and existing resource reallocations, UVU responded to the 17 percent base reduction in tax fund revenue by soliciting input from the campus, identifying guiding principles, formulating reduction strategies, and developing a toolbox of options. Throughout this reduction process, the President and Vice Presidents communicated with the Board, university leadership, faculty, staff, and students to receive input and feedback. In April, the Board reviewed UVU's response to the tax fund reduction as outlined below.

Base Tax Fund Reduction Response

Action	Amount	% of Total
Divisionally identified reductions (3.8% of base budget)	\$4,714,659	40.63%
2009-10 2nd tier tuition increase (5.66% increase)	\$2,716,800	23.41%
Centrally identified reductions	\$1,540,238	13.27%
Tuition from 2008-09 enrollment growth (approx. 30%)	\$1,271,322	10.95%
Enhanced voluntary separation incentive program	\$689,162	5.94%
Institutional contingency reduction (approx. 30%)	\$449,941	3.79%
Employee medical premium increase (\$233 family/annual)	\$233,078	2.01%
Total	\$11,615,200	

This base tax fund reduction combined with enrollment growth (resulting from student retention and new enrollments due to the economic downturn and demographic changes) resulted in

- Fewer employees (65 FTE salaried positions) asked to do more and serve more students (2,856)
- Organizational restructuring
- Services reduction and restructuring
- Partial reversal of recent progress toward "university goals"
- Loss of momentum on program development

See Appendix A for budget reduction guiding principles, response options, and summary of reduction impact.

New Allocations/Reallocations--New revenue allocations and resource reallocations support the Board approved 2008-09 Strategic Directions:

- Engaged learning
- Community engagement
- University student experience
- Resource development and efficiencies

The Allocation Detail, Lunch with Liz, dated April 15, 2009, and reviewed by the Board identifies funded projects by strategic direction. A copy of this report is included in Appendix B.

Highlights of changes in this year's new resource allocations and existing resource reallocations include:

- Support for engaged teaching and learning including the addition of an internship coordinator
- Strengthening of UVU's role in regional economic development including the addition of an employer relations specialist
- Continued progress on providing higher quality, more accessible academic and career advising including the addition of 3 full-time academic advisors and hourly advisors for weekend/evening students
- Improvement in student recruitment and retention through student success and involvement activities
- Strengthening of fundraising programs, sustainability efforts, and resource development activities
- Addition of faculty and staff positions to support increasing numbers of students
 - 7 new salaried faculty
 - 2 new salaried staff
- Continued development of graduate programs
 - 3 new salaried faculty and 1 support staff to support proposed MBA program
- Funds to support operation and maintenance for new facilities
- Strengthening of risk management processes and systems
- Expansion of new technology supported programs and services

Educational Disadvantaged

Revenue

Revenue consists solely of tax funds—general fund and education fund. Budgeted tax funds revenue matches the appropriation bill for 2009-10.

2008-09 to 2009-10 Revenue Changes

	2008-09 Budget	Changes for 2009- 10 Budget	2009-10 Budget
Tax Funds	\$157,900	\$0	\$157,900
TOTAL	\$157,900	\$0	\$157,900

Expenditures

With no change to revenue, no change is proposed for the expenditure budget.

Institutional Interest Income Operating Budget

Revenue

Revenue is based on projected interest earnings during 2008-09 and preliminary year-end balances from 2008-09. Adjustments for both actual earnings and year-end balances will be presented to the Board no later than October. Early revenue projections indicate a sharp downturn (approximately 50%) in earning due to the economic climate.

Expenditures

The expenditure budget implements the resource allocations determined through UVU's PBA process as outlined in Interim President Hitch's campus-wide forum (Lunch with Liz) of April 15, 2009, and reviewed by the Board. This initial expenditure budget indicates a negative balance for the contingency. A review of balances in 2008-09 expenditure budgets indicates carryforward balances sufficient to reverse this deficit. Expenditure budget changes will be presented to the Board as needed throughout the coming year.



2009-10 OPERATING BUDGET REVENUE
Prepared for Board of Trustees, June 11, 2009

EDUCATION AND GENERAL

Revenue Source	Initial Budget (Base Operating Budget)	Revision 1 (SB2 and SB3 One- time Funds)	Revised Budget
State Tax Funds			
General Fund	\$11,274,200	\$3,044,100	\$14,318,300
Education Fund	\$45,553,400	-\$13,621,200	\$31,932,200
Federal Funds--American Recovery & Reinv. Act		\$16,021,200	\$16,021,200
Dedicated Credits			
Tuition & Fees	\$67,967,000		\$67,967,000
Sales & Services	\$1,000		\$1,000
Other Income	\$130,000		\$130,000
Subtotal Operating Appropriated Funds	\$124,925,600	\$5,444,100	\$130,369,700
Transfers In			\$0
Utah Academic Library Consortium			\$0
Technology Initiative			\$0
Engineering Initiative			\$0
Financial Aid (UCOPE)			\$0
Hearing Impaired			\$0
Subtotal Transfers In	\$0	\$0	\$0
TOTAL APPROPRIATED AND TRANSFERRED IN REVENUE*	\$124,925,600	\$5,444,100	\$130,369,700

Revision 1 reflects one-time appropriations in SB2 and SB3

*Excludes non-lapsing balances and \$14,000,000 of legislative authorized expenditure (HB1003) of ARRA funds from potential grants and contracts

EDUCATIONAL DISADVANTAGED

Revenue Source	Initial Budget (Base Operating Budget)
State Taxes	
General Fund	\$139,100
Education Fund	\$18,800
Total	\$157,900



**Appropriated Base Operating Budget by Object
Comparison for Fiscal Years 2008-09 and 2009-10**

Revenues:

	2008-09	2009-10
Tuition and Fees	\$58,405,900	\$67,967,000
Sales & Services	\$1,000	\$1,000
Other Sources	\$95,000	\$130,000
State Tax Funds	\$68,410,100	\$56,827,600
Total Revenues	\$126,912,000	\$124,925,600

Expenditures (by Object):

Faculty Salaries	\$28,654,514	\$27,621,991
Faculty Hourly	\$8,300,908	\$8,512,652
Executive Salaries	\$3,674,517	\$3,329,046
Staff Salaries	\$30,663,604	\$30,251,091
Staff Hourly	\$4,823,468	\$4,537,077
Total Salaries & Wages	\$76,117,011	\$74,251,857
Employee Benefits	\$32,066,233	\$30,928,439
Total Personnel Services	\$108,183,244	\$105,180,296
Current Expense	\$13,956,007	\$15,245,936
Travel	\$783,555	\$804,972
Capital Equipment	\$784,953	\$659,982
Fuel & Power	\$3,204,241	\$3,034,414
Total Expenditures	\$126,912,000	\$124,925,600

Educational Disadvantaged	
2008-09	2009-10
\$157,900	\$157,900
\$157,900	\$157,900
\$93,689	\$93,689
\$21,726	\$21,726
\$115,415	\$115,415
\$39,229	\$39,229
\$154,644	\$154,644
\$3,256	\$3,256
\$157,900	\$157,900

Total Appropriated Budget		
2008-09	2009-10	% Change
\$58,405,900	\$67,967,000	16.37%
\$1,000	\$1,000	0.00%
\$95,000	\$130,000	36.84%
\$68,568,000	\$56,985,500	-16.89%
\$127,069,900	\$125,083,500	-1.56%
\$28,654,514	\$27,621,991	-3.60%
\$8,300,908	\$8,512,652	2.55%
\$3,674,517	\$3,329,046	-9.40%
\$30,757,293	\$30,344,780	-1.34%
\$4,845,194	\$4,558,803	-5.91%
\$76,232,426	\$74,367,272	-2.45%
\$32,105,462	\$30,967,668	-3.54%
\$108,337,888	\$105,334,940	-2.77%
\$13,959,263	\$15,249,192	9.24%
\$783,555	\$804,972	2.73%
\$784,953	\$659,982	-15.92%
\$3,204,241	\$3,034,414	-5.30%
\$127,069,900	\$125,083,500	-1.56%

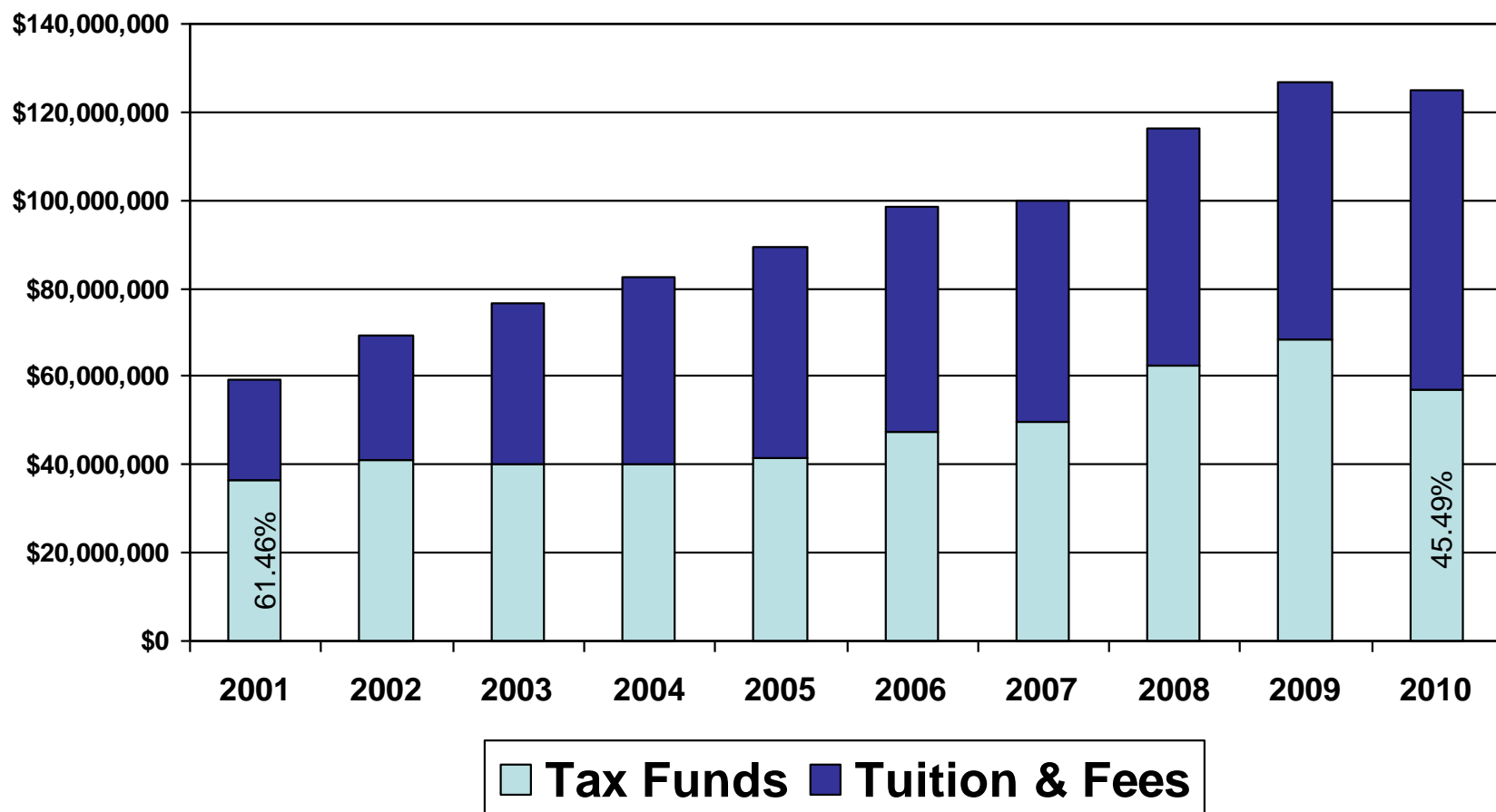


**Appropriated Base Operating Budget by Function
Comparison for Fiscal Years 2008-09 and 2009-10**

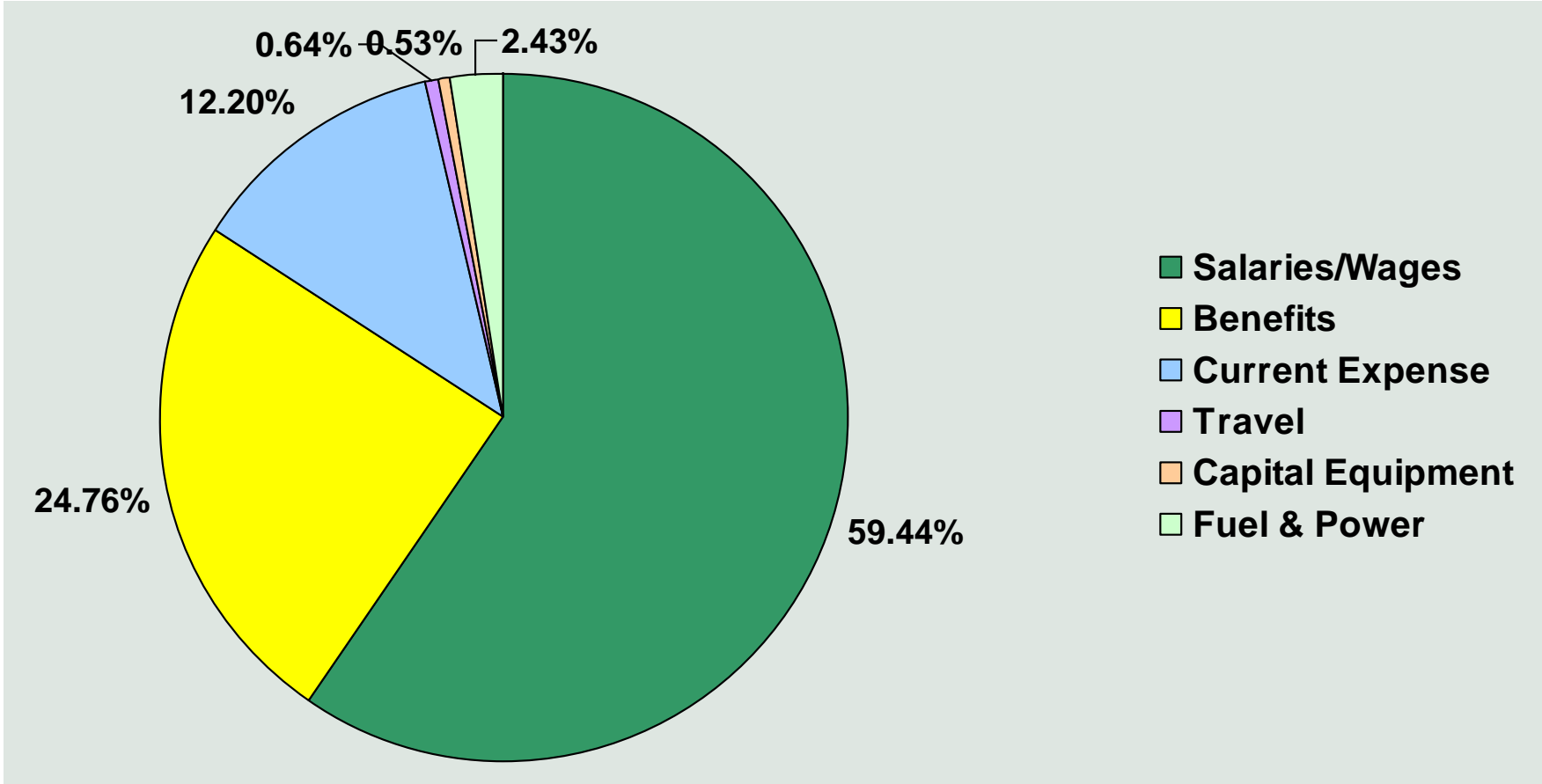
	Education and General		Educational Disadvantaged		Total Appropriated Budget		
	2008-09	2009-10	2008-09	2009-10	2008-09	2009-10	% Change
<i>Revenues:</i>							
Tuition and Fees	\$58,405,900	\$67,967,000			\$58,405,900	\$67,967,000	16.37%
Sales & Services	\$1,000	\$1,000			\$1,000	\$1,000	0.00%
Other Sources	\$95,000	\$130,000			\$95,000	\$130,000	36.84%
State Tax Funds	\$68,410,100	\$56,827,600	\$157,900	\$157,900	\$68,568,000	\$56,985,500	-16.89%
Total Revenues	\$126,912,000	\$124,925,600	\$157,900	\$157,900	\$127,069,900	\$125,083,500	-1.56%
<i>Expenditures (by Function):</i>							
Instruction	\$64,801,231	\$62,980,812			\$64,801,231	\$62,980,812	-2.81%
Public Service	\$152,729	\$93,809			\$152,729	\$93,809	-38.58%
Academic Support							
Library	\$2,985,617	\$2,629,104			\$2,985,617	\$2,629,104	-11.94%
Other Academic Support	\$11,912,825	\$10,419,346			\$11,912,825	\$10,419,346	-12.54%
Student Services							
Athletics	\$2,038,030	\$1,966,647			\$2,038,030	\$1,966,647	-3.50%
Other Student Services	\$10,130,512	\$10,550,268	\$157,900	\$157,900	\$10,288,412	\$10,708,168	4.08%
Institutional Support	\$22,012,554	\$23,800,330			\$22,012,554	\$23,800,330	8.12%
Need-based Aid	\$297,500	\$584,600			\$297,500	\$584,600	96.50%
O&M Plant	\$12,581,002	\$11,900,684			\$12,581,002	\$11,900,684	-5.41%
Total Expenditures	\$126,912,000	\$124,925,600	\$157,900	\$157,900	\$127,069,900	\$125,083,500	-1.56%

Appropriated Budget Revenue History

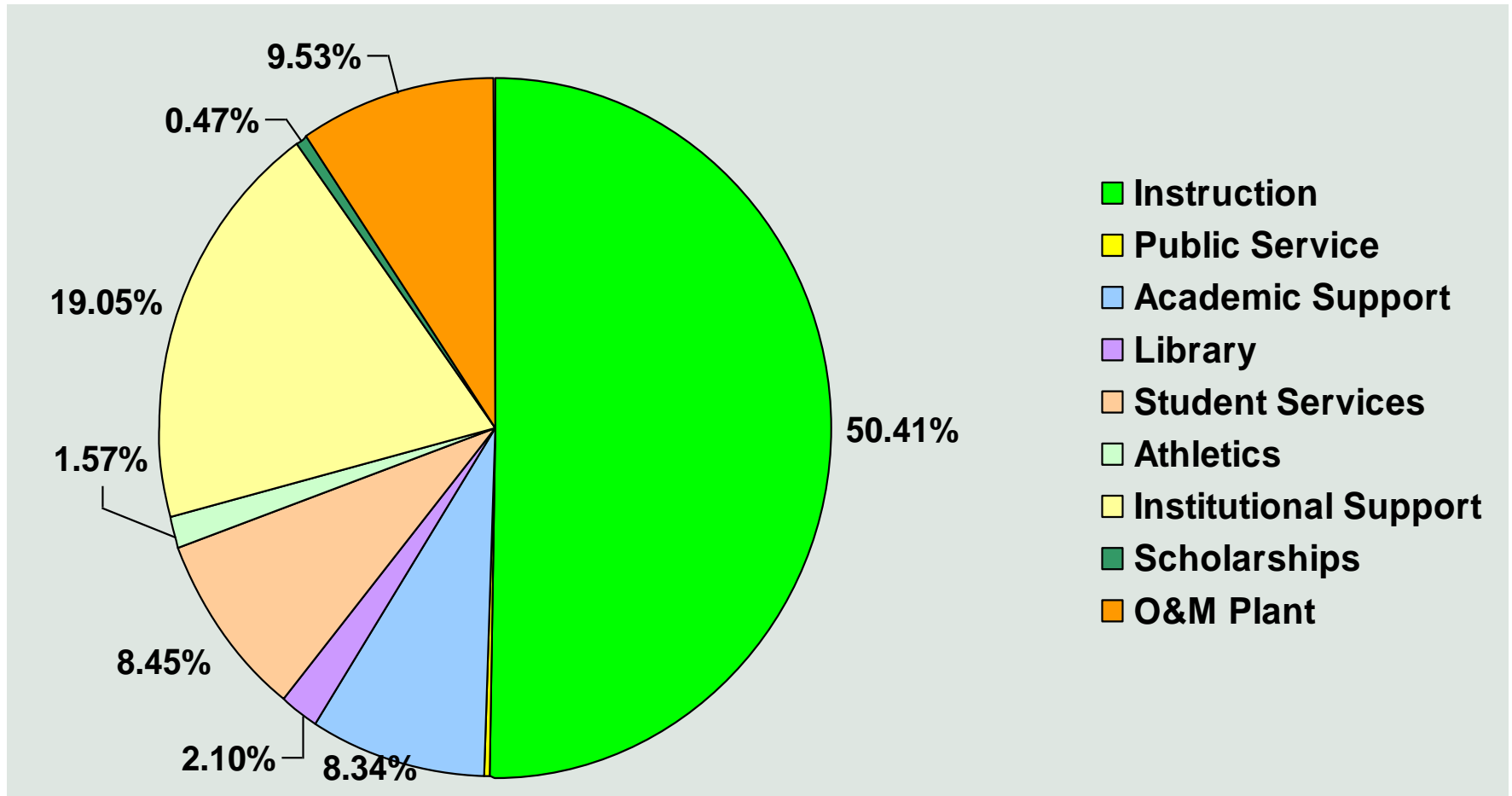
(Initial Base Budget)



Education and General Expenditures by Object



Education and General Expenditures by Function





INSTITUTIONAL INTEREST INCOME

2009-10 Original Budget

Prepared for Board of Trustees, June 11, 2009

Revenue	2008-09	
	Projected	Actual
Interest Revenue From Prior Year	\$2,600,000	\$2,362,791
Carryforward from Prior Year	\$11,100	\$1,070,361
Available Revenue	\$2,611,100	\$3,433,152

2009-10	
Projected	Actual
\$1,156,900	
\$106,527	
\$1,263,427	

Expenditure Category/Project	2008-09	
	Orig. Budget	Final Revised Budget
Academic Program Enrichment		
International Studies	\$16,000	\$17,911
Ethics Center	\$50,000	\$50,460
Leadership Center	\$82,000	\$83,050
ABET Accreditation		\$9,000
Cultural Enrichment		
Song & Dance	\$10,000	\$10,000
Scholarships, Fellowships and Student Aid		
International Student Scholarships	\$110,000	\$110,000
International Student Internships	\$75,000	\$75,000
Scholarship (President/Land)	\$25,000	\$25,000
Presidential Leadership Program	\$162,120	\$162,120
Honors (Fees)	\$100,520	\$100,520
Washington DC Student Internships	\$5,000	\$23,000
International Studies Student Aid	\$20,000	\$20,000
Internships	\$10,000	\$12,000
Faculty/Staff Development and Recognition		
Staff Education Fund	\$30,000	\$30,000
Faculty Education Fund	\$0	\$9,325
Campus Development		
Campus Improvements	\$35,000	\$256,000
Furniture	\$35,000	\$35,000
Land Acquisition	\$400,000	\$400,000
Capitol Reef Field Station	\$0	\$281,090
Noorda Regional Theater	\$375,000	\$750,000
Fund Raising and Institutional Development		
Alumni Support	\$10,000	\$10,000
Federal Funding Development	\$83,000	\$83,300
Institutional Advancement	\$75,000	\$77,465
Fine/Performing Arts Case Statement	\$0	\$2,784
Business Building Case Statement		\$10,000
Other Education and General Operating Support		
College Relations/Tickets	\$100,000	\$134,466
College Marketing	\$0	\$46,237
Student Marketing (Recruitment)	\$245,000	\$328,928
Student Marketing (Targeted)	\$55,000	\$46,780
Wasatch Campus Marketing	\$25,000	\$31,082
Institutional Memberships	\$8,000	\$26,500
International Fair	\$26,500	\$26,411
Organizational Development	\$0	\$20,081
Spirit Initiative	\$10,000	\$13,115
Bank Service Charges	\$10,000	\$10,000
Contingency	\$422,960	\$106,527
TOTAL	\$2,611,100	\$3,433,152

2009-10		
Orig. Budget	Revised Budget	Note
\$0		Moved to appropriated
\$50,000		
\$82,000		
\$0		08-09 One-time
\$0		Moved to appropriated
\$110,000		
\$75,000		
\$25,000		
\$171,500		
\$186,200		
\$5,000		
\$20,000		
\$12,000		
\$30,000		
\$0		08-09 One-time
\$0		Moved to appropriated
\$0		Moved to appropriated
\$0		08-09 One-time
\$0		08-09 One-time
\$10,000		
\$83,000		
\$50,000		
\$0		08-09 One-time
\$0		08-09 One-time
\$100,000		
\$0		08-09 One-time
\$245,000		
\$55,000		
\$10,000		
\$13,000		
\$26,500		
\$0		08-09 One-time
\$10,000		
\$10,000		
-\$115,773		
\$1,263,427		

APPENDIX A



2009-10 BASE BUDGET TAX FUND REDUCTION

GUIDING PRINCIPLES FOR BASE BUDGET REDUCTION

- Focus on mission, strategic directions, and core competencies to ensure future strength of institution
- Safeguard quality of core academic and university experience for students
- Evaluate programs and services for cost-effectiveness and impact of outcomes
- Implement a variety of fiscal strategies as identified by divisions and centrally
- Preserve access for students and minimize level of tuition increase

BASE BUDGET REDUCTION OPTIONS

- Hiring restrictions
- Eliminate positions/personnel
- Notify non-tenure track faculty of non-renewal of appointments
- Increase adjunct faculty ratio and advising ratio
- Reduce services—facilities, student services, etc.
- Eliminate programs and services
- Reduce/eliminate outreach activities
- Implement voluntary separation incentive program
- Increase tuition for 2009-10
- Restrict enrollments—first-come, first-serve within resources and space
- Delay/cancel equipment purchases and replacements
- Reduce salaries, wages, and benefits

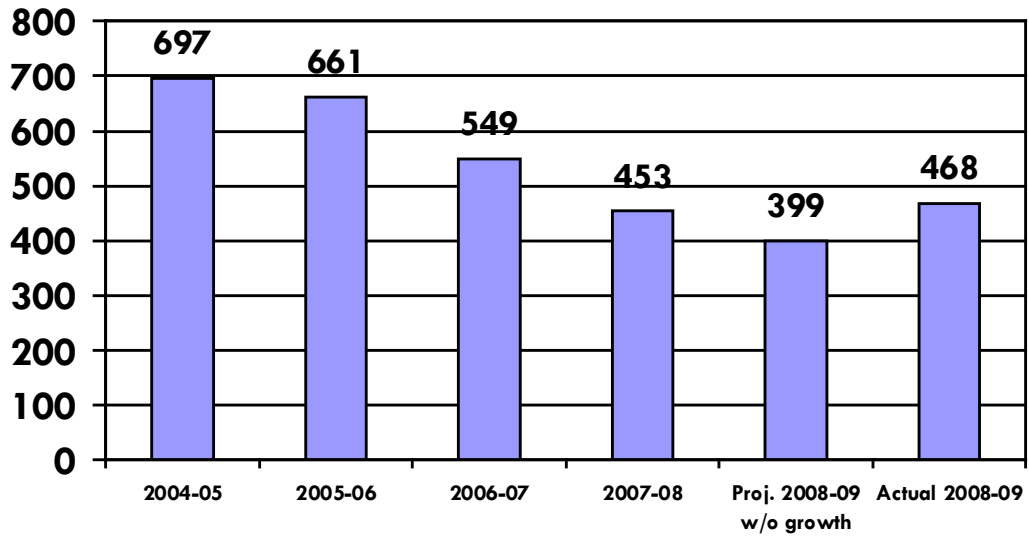


IMPACT OF BASE BUDGET TAX FUND REDUCTION

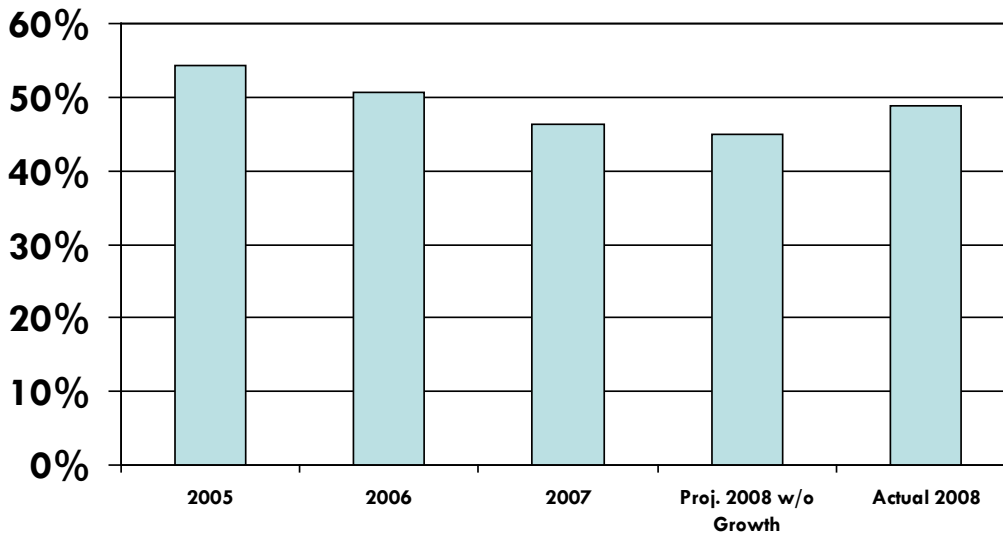
- Fewer employees asked to do more and serve more students
- Total FTE position reduction: 65.09
 - Executives—4.00
 - Faculty—27.03
 - Staff—34.06
- Employment actions resulting from budget reduction
 - Involuntary separation—4 staff
 - Enhanced voluntary separation incentive program—3 faculty, 2 executives, 14 staff
 - Hired in different UVU position—1 executive, 1 faculty, 3 staff
- All of portion of 18 staff positions moved from appropriated to non-appropriated funds
- All other position reductions occurred through normal employment actions—non-renewal of 1-year faculty appointments, involuntary and voluntary separations, and existing vacancies
- Organizational and services restructuring
 - Wasatch Campus
 - Executive Division
 - Student Affairs
 - Facilities
 - Loss of momentum on program development

- Partial reversal of recent progress toward “university goals”

Student to Advisor Ratio



Adjunct Faculty Ratio



Impact of Budget Reduction (All Line Items)

April 8, 2009

Revenues	Tax Funds	Tuition	Fees	Other	TOTAL
Original Base	\$68,568,000	\$57,115,900	\$1,290,000	\$96,000	\$127,069,900
Tax Fund Reduction	-\$11,615,200				-\$11,615,200
Increase Transcript Fee			\$75,000		\$75,000
Increase Add/Drop Fee			\$67,000		\$67,000
Unallocated Enrollment Tuition Revenue		\$1,271,322			\$1,271,322
2nd Tier Tuition Increase		\$2,716,800			\$2,716,800
Revised Budget	\$56,952,800	\$61,104,022	\$1,432,000	\$96,000	\$119,584,822

Expenditures	Salaried Faculty	Hourly Faculty	Executives	Salaried Staff	Hourly Staff	Benefits	Travel	Current	Fuel & Power	Equipment	TOTAL	Salaried Faculty	Hourly Faculty	Executives	Salaried Staff	TOTAL
Instruction																
Original Budget	\$28,488,385	\$7,913,675		\$6,998,969	\$667,163	\$17,173,654	\$502,764	\$2,761,691		\$282,636	\$64,788,937	452.13	452.21		167.52	1,071.86
Budget Reduction	-\$1,579,506	-\$238,561		-\$237,096	\$15,608	-\$874,089	-\$12,790	-\$208,164		-\$33,802	-\$3,168,400	-27.03	-13.63		-6.95	-47.61
Revised Budget	\$26,908,879	\$7,675,114	\$0	\$6,761,873	\$682,771	\$16,299,565	\$489,974	\$2,553,527	\$0	\$248,834	\$61,620,537	425.10	438.58	0.00	160.57	1,024.25
Public Service																
Original Budget				\$39,230	\$8,160	\$24,301		\$12,403			\$84,094				1.21	1.21
Budget Reduction								-\$2,785			-\$2,785					0.00
Revised Budget	\$0	\$0	\$0	\$39,230	\$8,160	\$24,301	\$0	\$9,618	\$0	\$0	\$81,309	0.00	0.00	0.00	1.21	1.21
Library																
Original Budget				\$1,101,882	\$128,222	\$608,614	\$299	\$837,749			\$2,676,766				28.00	28.00
Budget Reduction					-\$16,275	-\$1,725		-\$25,000			-\$43,000					0.00
Revised Budget	\$0	\$0	\$0	\$1,101,882	\$111,947	\$606,889	\$299	\$812,749	\$0	\$0	\$2,633,766	0.00	0.00	0.00	28.00	28.00
Academic Support																
Original Budget		\$305,377	\$1,183,117	\$4,661,157	\$484,946	\$2,851,988	\$150,316	\$1,822,046		\$25,050	\$11,483,997		17.45	11.00	101.64	130.09
Budget Reduction		-\$29,536	-\$190,351	-\$493,399	-\$28,637	-\$340,654		-\$173,097			-\$1,255,674		-1.69	-1.90	-13.26	-16.85
Revised Budget	\$0	\$275,841	\$992,766	\$4,167,758	\$456,309	\$2,511,334	\$150,316	\$1,648,949	\$0	\$25,050	\$10,228,323	0.00	15.76	9.10	88.38	113.24
Athletics																
Original Budget			\$99,255	\$1,241,775		\$633,319		\$60,948			\$2,035,297			1.00	25.87	26.87
Budget Reduction								-\$37,000			-\$37,000					0.00
Revised Budget	\$0	\$0	\$99,255	\$1,241,775	\$0	\$633,319	\$0	\$23,948	\$0	\$0	\$1,998,297	0.00	0.00	1.00	25.87	26.87
Student Services																
Original Budget		\$3,397	\$293,140	\$5,017,553	\$1,183,370	\$3,046,058	\$59,485	\$838,682		\$9,000	\$10,450,685		0.19	3.30	125.14	128.63
Budget Reduction			-\$81,998	-\$81,260	-\$45,760	-\$100,507		\$0			-\$309,525		-1.10	-1.10	-2.87	-3.97
Revised Budget	\$0	\$3,397	\$211,142	\$4,936,293	\$1,137,610	\$2,945,551	\$59,485	\$838,682	\$0	\$9,000	\$10,141,160	0.00	0.19	2.20	122.27	124.66
Institutional Support																
Original Budget	\$160,957	\$22,107	\$2,008,728	\$8,608,347	\$1,148,164	\$5,549,151	\$105,178	\$5,143,058		\$262,398	\$23,008,088		3.55	18.00	197.77	219.32
Budget Reduction	-\$147,587		-\$61,821	-\$381,734	-\$28,366	-\$630,945		-\$584,957		-\$228,944	-\$2,064,354			-1.00	-6.98	-7.98
Revised Budget	\$13,370	\$22,107	\$1,946,907	\$8,226,613	\$1,119,798	\$4,918,206	\$105,178	\$4,558,101	\$0	\$33,454	\$20,943,734	0.00	3.55	17.00	190.79	211.34
Scholarships																
Original Budget								\$297,500			\$297,500					
Budget Reduction																
Revised Budget	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$297,500	\$0	\$0	\$297,500	0.00	0.00	0.00	0.00	0.00
O&M Plant																
Original Budget			\$100,000	\$3,518,886	\$946,808	\$2,425,590	\$6,870	\$1,927,441	\$3,204,241	\$114,700	\$12,244,536			1.00	122.00	123.00
Budget Reduction				-\$185,914	-\$89,748	-\$102,159		-\$29,242	-\$197,277		-\$604,340		0.00		-4.00	-4.00
Revised Budget	\$0	\$0	\$100,000	\$3,332,972	\$857,060	\$2,323,431	\$6,870	\$1,898,199	\$3,006,964	\$114,700	\$11,640,196	0.00	0.00	1.00	118.00	119.00
TOTAL																
Original Budget	\$28,649,342	\$8,244,556	\$3,684,240	\$31,187,799	\$4,566,833	\$32,312,675	\$824,912	\$13,701,518	\$3,204,241	\$693,784	\$127,069,900	452.13	473.40	34.30	769.15	1,728.98
Budget Reduction	-\$1,727,093	-\$268,097	-\$334,170	-\$1,379,403	-\$193,178	-\$2,050,079	-\$12,790	-\$1,060,245	-\$197,277	-\$262,746	-\$7,485,078	-27.03	-15.32	-4.00	-34.06	-80.41
Revised Budget	\$26,922,249	\$7,976,459	\$3,350,070	\$29,808,396	\$4,373,655	\$30,262,596	\$812,122	\$12,641,273	\$3,006,964	\$431,038	\$119,584,822	425.10	458.08	30.30	735.09	1,648.57
Revised Budget as a % of Original Budget	93.97%	96.75%	90.93%	95.58%	95.77%	93.66%	98.45%	92.26%	93.84%	62.13%	94.11%	94.02%	96.76%	88.34%	95.57%	95.35%

APPENDIX B

UTAH VALLEY UNIVERSITY

ALLOCATION DETAIL

Lunch with Liz, April 15, 2009

Project/Position by Strategic Direction	School/ Division	Appropriated Funds		Non-Appropriated Funds		Total
		2008-09 One-time	2009-10 Base	2008-09 One-time	2009-10 Base	
Engaged Learning						
Support Engaged Teaching and Learning						
FCTE Peer Mentoring Program	Faculty Affairs		\$10,000			\$10,000
Undergraduate Research Support	Scholarship/Outreach		\$10,000			\$10,000
Internship Coordinator	Student Advisement		\$47,885			\$47,885
Skills USA Support	Tech/Computing		\$5,000			\$5,000
Writing Center Hourly Staff	University College		\$15,000			\$15,000
Culinary Arts Catering/Food Services Manager	Tech/Computing	\$58,000				\$58,000
Community Engagement						
Strengthen UVU's Role in Regional Economic Development						
SBDC Additional Counseling (match)	VP Administration		\$12,500			\$12,500
Employer Relations Specialist	Student Advisement		\$59,580			\$59,580
Latina/o Outreach Program to Wasatch/Summit	Student Advisement	\$7,500	\$15,000			\$22,500
Business Resource Center Match	VP Administration		\$29,000			\$29,000
University Student Engagement						
Provide Higher Quality, More Accessible Academic and Career Advising						
Academic Advisor--HSS (#1)	HSS		\$51,590			\$51,590
Academic Advisor--HSS (#4)	HSS		\$51,590			\$51,590
Academic Advisor--Sci/Health (#3)	Science		\$51,590			\$51,590
AccuPlacer Computers and Implementation	Student Advisement	\$100,000	\$45,000			\$145,000
Advising for weekend/evening students (hourly)	Student Advisement		\$28,000			\$28,000
Career Assessments	Student Advisement		\$20,000			\$20,000
Improve Student Recruitment and Retention Through Student Success and Involvement Activities						
Action Learning Communities	Student Life		\$28,000			\$28,000
Athletics Scholarships Increase	Athletics		\$150,000			\$150,000
Intramurals Asst. Coordinator	Student Life		\$55,335			\$55,335
Residential Engagement Coordinators	Student Life		\$88,000			\$88,000
Honors rent increases/2nd year cohort	University College				\$85,680	\$85,680
Intramural Fields	Student Life			\$600,000		\$600,000
UVU Student Traditions book	Advancement	\$10,000				\$10,000
Coordinator Student Leave of Absence (funded through reorganization)	Enrollment Mgt.		\$0			\$0
Provide Improved Services to Students and Faculty						
Smart Classroom Technician	Faculty Affairs		\$50,000			\$50,000
Expanded evening lab hours in T&C computer labs	Tech/Computing		\$20,000			\$20,000
Wasatch Campus Peer Mentors (2)	Wasatch		\$14,000			\$14,000
Resource Development and Efficiencies						
Prepare for a Capital Campaign						
Alumni Data Acquisition and Cleansing *	Advancement	\$32,032		\$10,000		\$42,032

Project/Position by Strategic Direction	School/ Division	Appropriated Funds		Non-Appropriated Funds		Total
		2008-09 One-time	2009-10 Base	2008-09 One-time	2009-10 Base	
Capital Campaign Preparation	Advancement	\$33,000	\$50,700			\$83,700
Donor and Prospect Coordinator	Advancement		\$58,500			\$58,500
Support Sustainability Project						
AASHE Membership	Facilities		\$1,500			\$1,500
Recycling Hourly staff	Facilities		\$12,000			\$12,000
Recycling Bins	Facilities	\$6,500				\$6,500
Support Other Resource Development Projects						
Hourly Grant Writers	Scholarship/Outreach			\$12,000		\$12,000
TRIO SSS Grant Writing Training	Student Advisement	\$4,850				\$4,850
Wasatch Campus Marketing *	Wasatch			\$10,000		\$10,000
Prospective Student Services Designer	Enrollment Mgt.		\$38,000			\$38,000
IRI/IT Programmer	Executive		\$88,500			\$88,500
HSS Dept. Specific Adjunct training	HSS		\$20,000			\$20,000
Graphic Designer part-time	Marketing		\$35,000			\$35,000
Strategically Allocate Space to Support Current Needs and Long-Term University Plans						
Advancement Furniture/Remodeling	Advancement	\$210,000				\$210,000
Facilities House Remodel	Facilities			\$300,000		\$300,000
IRI Furniture/Carpet/Remodel	Executive	\$100,000				\$100,000
Implementation of Space Summit Decisions (see Space Summit Outcomes)	Facilities	\$580,500				\$580,500
Operational						
Support Student Access, Academic Quality and Student Services (Enrollment Growth)						
Need-based Aid	Enrollment Mgt.		\$287,100			\$287,100
Summer ICHE	Academics	\$161,772	\$161,772			\$323,544
Art Lecturer to Tenure Track	Arts		\$12,500			\$12,500
Arts Fall/Spring Net Adds	Arts	\$23,927	\$23,927			\$47,854
Music Lecturer to Tenure Track	Arts		\$18,000			\$18,000
Theater Faculty	Arts		\$60,000			\$60,000
Business Summer/Fall/Spring Net Adds	Business	\$19,355	\$19,355			\$38,710
Education Spring Net Adds	Education	\$17,585	\$17,585			\$35,170
Financial Aid Technician	Enrollment Mgt.		\$45,000			\$45,000
One-Stop Advisors part-time	Enrollment Mgt.		\$30,000			\$30,000
Communications Faculty	HSS		\$65,000			\$65,000
HSS Fall/Spring Net Adds	HSS	\$127,580	\$127,580			\$255,160
HASS Summer Net Adds	HSS/Arts	\$62,085	\$62,085			\$124,170
HSS/SOA Asst. to the Dean for Finance	HSS/Arts		\$70,000			\$70,000
IDDE Summer/Fall/Spring Net Adds	Scholarship/Outreach	\$130,675	\$130,675			\$261,350
Weekend Summer/Fall/Spring Net Adds	Scholarship/Outreach	\$119,841	\$119,841			\$239,682
Biochemistry Faculty	Science		\$104,000			\$104,000
Community Health Faculty	Science		\$61,055			\$61,055
Math Faculty	Science		\$57,400			\$57,400
PE Lecturer	Science		\$45,732			\$45,732
Science/Health Summer/Fall/Spring Net Adds	Science	\$48,764	\$48,764			\$97,528
Information Systems Faculty	Tech/Computing		\$110,000			\$110,000
Tech/Computing Summer/Fall/Spring Net Adds	Tech/Computing	\$58,148	\$58,148			\$116,296
Univ. College Summer/Fall/Spring Net Adds	University College	\$79,386	\$79,386			\$158,772

Project/Position by Strategic Direction	School/ Division	Appropriated Funds		Non-Appropriated Funds		Total
		2008-09 One-time	2009-10 Base	2008-09 One-time	2009-10 Base	
Targeted Student Marketing (one-time to base)	Enrollment Mgt.				\$55,000	\$55,000
Develop and Implement Graduate Programs						
Business Faculty position stabilization	Business		\$95,995			\$95,995
MBA Coordinator	Business		\$63,800			\$63,800
MBA Strategy Faculty (10-11 hire)	Business		\$125,000			\$125,000
MBA Accounting Faculty	Business		\$149,179			\$149,179
Summer Masters of Education Faculty	Education		\$66,020			\$66,020
Provide Operation and Maintenance Funds for New Facilities						
ISF Rate Changes (Risk & Property Insurance)	Facilities		\$54,400			\$54,400
O&M Intramural Fields, Alumni & Visitors Center, Noorda Theater, and Track (includes 3 positions)	Facilities		\$265,634			\$265,634
Strengthen Risk Management Processes and Systems						
Ethics Point	Executive		\$3,500			\$3,500
Internal Audit Hourly	Executive		\$20,000			\$20,000
PCI Security Audit	Finance		\$25,000			\$25,000
BANNER Security	IT		\$87,000			\$87,000
Tracking Software for Sponsored Programs	Scholarship/Outreach			\$7,950		\$7,950
Stabilize Revenue Sources						
Alumni Support (soft to hard)	Advancement	\$20,000	\$80,000			\$100,000
Institutional Advancement -shifting funding from III	Advancement		\$25,000		-\$25,000	\$0
Song & Dance -shifting funding from III	Arts		\$10,000		-\$10,000	\$0
Student Success Director funding shift	Enrollment Mgt.		\$20,000			\$20,000
Title III -Year 4 Matching Commitments	Enrollment Mgt.		\$35,000			\$35,000
Campus Improvements -shifting funding from III	Facilities		\$35,000		-\$35,000	\$0
Furniture -shifting funding from III	Facilities		\$35,000		-\$35,000	\$0
International Studies -shifting funding from III	Scholarship/Outreach		\$16,000		-\$16,000	\$0
Hard of Hearing replace USHE funding	Student Advisement		\$60,000			\$60,000
Support and Expand Information Technology Services and Systems						
Finance Systems support part-time to full-time	Finance		\$11,300			\$11,300
Compensation Management software	Human Resources	\$15,000	\$10,000			\$25,000
Alcatel Phone Switch Maintenance	IT		\$54,000			\$54,000
Oracle Licensing True Up	IT	\$61,000	\$11,000			\$72,000
Touch Net Annual Fee	IT	\$30,000	\$125,119			\$155,119
Digital Measures Faculty Portfolio	VP Academics	\$76,500				\$76,500
Financial Aid Software/Equipment Upgrade	Enrollment Mgt.	\$13,060				\$13,060
Online New Student Employee Orientation	Student Advisement	\$5,000				\$5,000
Support Other Critical Operational Needs						
Inauguration	Advancement			\$25,000		\$25,000
Rank/Tenure Advancements	VP Academics		\$182,700			\$182,700
Graduation Office-Upgrade Diploma Covers	Enrollment Mgt.	\$8,000	\$8,000			\$16,000
Organizational Development-Presidential Transition	Executive		\$250,000			\$250,000
IRI Call Center Supervisor	Executive		\$15,300			\$15,300
Business Office-Accountants part-time	Finance		\$20,000			\$20,000
Accreditation Data Preparation	Executive	\$20,000				\$20,000

Project/Position by Strategic Direction	School/ Division	Appropriated Funds		Non-Appropriated Funds		Total
		2008-09 One-time	2009-10 Base	2008-09 One-time	2009-10 Base	
Dining Services Dishwasher	Finance			\$75,000		\$75,000
Institutional Memberships *	Executive			\$5,000		\$5,000
Institutional Residence Furnishings/Remodel/Maintenance	Executive	\$15,000		\$49,000		\$64,000
Organizational Development--Leadership/Planning Activity	Executive	\$5,000				\$5,000
Presidential Leadership Program Rent Increase	VP Student Affairs				\$9,380	\$9,380
Anticipate Forecasted "Rainy Days" Ahead	Executive		\$668,578			\$668,578
Totals		\$2,260,060	\$5,603,700	\$1,093,950	\$29,060	\$8,986,770

* 09-10 one time III funding