Vision 2030: Include
Strategy #1a: Increase Accessibility to & Flexibility of Education Through a Coordinated Physical & Digital Presence

Broaden UVU Educational Offerings Across Delivery Modalities

Digital Transformation Beach Picture: A-Z

User Experience

- Students & Faculty Have Consistent Experiences with Technology
- Technology is Primed & Ready on Day 1
- Students Easily Access & Act on Information via Their Intranet/Mobile
- Employees Easily Access & Act on Information via Their Intranet/Mobile
- Students Easily Access Necessary Technology On & Off Campus

Support & Service

- Monitor Systems' Statuses & Fixes Issues Before Users Adversely Affected
- UVU Campuses Have Reliable Networks & Cellular Coverage

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood
- Host Programs on Campuses & Sites to Serve Local Educational Needs
- Develop Nimble Program Approval & Elimination Processes

Programs Provide Support, Opportunities, & Pathways

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility with Entry Points & Credentialing

Completion Plan 3.0

Course Scheduling

- Increase Access to High-Quality, Flexible Course Delivery Options
- Implement a Student-Centric Course Scheduling Process
- Increase General Education Course Access During Semester Blocks

First-Year Focus

- Develop & Deliver a First-Year Seminar
- Track Parallel Plans for Highly Competitive Programs

Facilities Master Plan

Maximize Main Campus Capacity

- Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Inclusion Plan

Expand Access & Student Success

- Expand Flexible Delivery Course Offerings

Sustainability Plan

Culture & Learning

- Develop New Academic Programming

Vision 2030: Include
Strategy #1a: Increase Accessibility to & Flexibility of Education Through a Coordinated Physical & Digital Presence

Improve Access to Campuses

Sustainability Plan

Transportation

- Increase UTA Ridership
- Achieve Bicycle Friendly University Status
- Improve Pedestrian Infrastructure

Facilities Master Plan

Improve Vehicular, Transit, & Pedestrian Circulation Systems

- Expanded Roadways
- Linking to Light Rail
- Bus Rapid Transit Lines
- Future TRAX Expansion
- Bike & Pedestrian Friendly Walkway
- Trail Systems
- Planning for Parking

Academic Master Plan

Appropriate Programs at Appropriate Facilities

- Programs at Main Campus
- Programs at Vineyard Campus
- Programs at Lehi Campus
- Programs at Wasatch Campus
- Programs at Provo Airport
- Programs at West Campus

Vision 2030: Include

Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Enhance the Cultural Competence of Students, Faculty, & Staff through Robust Curricula, Trainings, & Development Opportunities

Academic Master Plan

Collective Responsibility for Student Success

- Enhance the Culture of Shared Governance & Accountability
- Recruit, Hire, & Support Outstanding & Diverse Faculty

Inclusion Plan

Expand Access & Student Success

- Support Professional Development Opportunities
- Build Capacity for Stronger Community & Networks

Academic Engagement & Intercultural Development

- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Advance Relevant Education & Resources
- Promote Programming & Learning Opportunities Across Campus

Vision 2030: Include
Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Grow Resources, Services, and Support for Historically Underrepresented Students to Increase Enrollment, Persistence, & Completion

Inclusion Plan

Expand Access & Student Success

- Remove Any Language & Communication Ambiguities
- Expand Flexible Delivery Course Offerings
- Minimize Financial Barriers
- Increase Transparency & Student-Centered Information
- Enhance Student Participation & Engagement

Increased Sense of Belonging

- Prioritize Personal & Physical Safety
- Amplify a Safe & Supportive Environment
- Implement Effective Recruitment & Retention Strategies

Academic Engagement & Intercultural Development

- Strengthen Co-Curricular & Curricular Learning Opportunities
- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Advance Relevant Education & Resources
- Promote Programming & Learning Opportunities Across Campus
- Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

- Promote & Expand Assessment, Accountability, & Ownership
- Develop More Inclusive Policies & Practices
- Develop & Embed Communications on Key Inclusion, Diversity, & Equity
- Sustain Organizational Resources & Support

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood
- Increase Representation & Support for Underrepresented Groups

Empower Students Through General Education

- Improve Effectiveness of General Education

Collective Responsibility for Student Success

- Design High Quality Curriculum
- Support Student Success Through Mentoring & Career Exploration
- Foster Highly Effective Teaching & Engaged Learning
- Enhance the Culture of Shared Governance & Accountability
- Recruit, Hire, & Support Outstanding & Diverse Faculty
- Expand the Capacity of the University Community to Foster Student Success

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility with Entry Points & Credentialing
- Educational Pathways Include Academic Skills & Career Preparation

Completion Plan 3.0

- *Course Scheduling*
- *First-Year Focus*
- *Data-Informed Outreach & Support*
- *Adult Learner Support*
- *Student Communication*
- *Finances*
- *Academic Advising*
- *Transfer Student Initiative*

USHE Strategic Plan

System Leadership

- Engage Boards of Trustees on Delegated Responsibilities
- Reevaluate Presidential Evaluation & R&R Processes
- Leverage Board Policies & System Leadership to Close Attainment Gaps

Completion

- Facilitate Completion & Transfer Among Institutions within the System
- Standardize Awarding of Credit for Prior Learning for Completion
- Ensure Supports for Student Mental Health & Campus Safety
- Expand Supportive Entry-Level Education Practices

Access

- Inform High School Students on Academic & Financial Options
- Simplify Institutional Admissions Processes
- Support Institutions in Helping Students Secure Their Basic Needs

Workforce Alignment

- Align Education with Workforce Demands to Result in Career Placements
- Initiate Industry Feedback Loops with the Utah Board of Higher Education
- Develop Priorities, Policies, & Funding Requests for Workforce Programs
- Increase Stakeholder Collaboration for Workforce Programs
- Increase Student Participation in High-Quality Work-Based Learning

Vision 2030: Include
Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Establish UVU as a National Model for Basic Needs Support & a Well-Being Continuum

Inclusion Plan

Expand Access & Student Success

- Minimize Financial Barriers

Increased Sense of Belonging

- Prioritize Personal & Physical Safety
- Amplify a Safe & Supportive Environment

Completion Plan 3.0

First-Year Focus

- Assess & Strengthen Campus-Wide Peer Programs
- Increase Campus-Wide Collaboration to Support First-Year Students

Finances

- Improve Financial/Financial Aid Literacy

Data-Informed Outreach & Support

- Utilize Predictive Analytics for Student Outreach & Support

USHE Strategic Plan

Access

- Support Institutions in Helping Students Secure Their Basic Needs

Completion

- Ensure Institutional Supports for Student Mental Health & Campus Safety

Academic Master Plan

Collective Responsibility for Student Success

- Expand the Capacity of the University Community to Foster Student Success

Vision 2030: Include
Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment

Demonstrate Effective Use of Tax Funds

Academic Master Plan

Adequate Resources & Capacity to Achieve Academic Goals

- Manage Resources & Expenditures to Optimize Cost Effectiveness for Students
- Implement a Financial Model to Inform Decisions about Commitments
- Establish a Prioritization Initiative for All Credit & Non-Credit Offerings

Digital Transformation Beach Picture: A-Z

Dx Internal Improvements

- Implement a Strategic Financial Plan for Product & Service Offerings

USHE Strategic Plan

System Leadership

- Provide Oversight for Institutional Roles & Missions & Program Offerings
- Implement Shared Services

Access

- Improve Financial Transparency & Understanding
- Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Affordability

- Improve Financial Transparency & Understanding
- Coordinate & Optimize Financial Aid
- Increase Completion of the Free Application for Federal Student Aid
- Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Sustainability Plan

Operations

- Plan for Carbon Neutrality
- Invest in Energy Efficient Projects
- Commit to Sustainable Building Practices
- Reduce Waste
- Partner with Vendors to Promote Sustainability

Transportation

- Increase UTA Ridership
- Achieve Bicycle Friendly University Status
- Improve Pedestrian Infrastructure
- Expand Electric Vehicle Charging Capacity
- Reduce UVU Owned Fleet Emissions

Nature & Ecosystems

- Reduce Water Consumption
- Increase Use of Native Plants
- Expand Tree Cover
- Build Community Gardens
- Expand Composting

Culture & Learning

- Increase Employee Sustainability Literacy
- Integrate Sustainability into UVU's Mission, Vision, & Image
- Increase Student Involvement in Sustainability

Facilities Master Plan

Maximize Main Campus Capacity

- Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Relocate Non-Academic Facilities & Services Off Main Campus

- Innovatively Develop Athletics Facilities
- Make Accessible & Community Integrated Sites
- Develop Facilities & Administrative Support Services
- Coordinate Academic Facilities with the Academic Master Plan

Improve Vehicular, Transit, & Pedestrian Circulation Systems

- Expanded Roadways
- Linking to Light Rail
- Bus Rapid Transit Lines
- Future TRAX Expansion
- Bike & Pedestrian Friendly Walkway
- Trail Systems
- Planning for Parking

Inclusion Plan

Expand Access & Student Success

- Minimize Financial Barriers

Vision 2030: Include
Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment

Maintain Low Tuition & Fee Rates

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Educational Pathways Have Flexibility with Entry Points & Credentialing
- Foster Collaboration with PreK-12 to Design Effective Pathways

Adequate Resources & Capacity to Achieve Academic Goals

- Manage Resources & Expenditures to Optimize Cost Effectiveness for Students
- Implement a Financial Model to Inform Decisions about Commitments
- Establish a Prioritization Initiative for All Credit & Non-Credit Offerings

Digital Transformation Beach Picture: A-Z

Dx Internal Improvements

- Implement a Strategic Financial Plan for Product & Service Offerings

USHE Strategic Plan

System Leadership

- Provide Oversight for Institutional Roles & Missions & Program Offerings
- Engage Board of Trustees on Delegated Responsibilities

Access

- Inform High School Students on Academic & Financial Options

Affordability

- Improve Financial Transparency & Understanding
- Coordinate & Optimize Financial Aid
- Increase Completion of the Free Application for Federal Student Aid
- Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Completion

- Facilitate Completion & Transfer Among Institutions within the System
- Standardize Awarding of Credit for Prior Learning for Completion

Sustainability Plan

Operations

- Plan for Carbon Neutrality
- Invest in Energy Efficient Projects
- Commit to Sustainable Building Practices
- Reduce Waste
- Partner with Vendors to Promote Sustainability

Transportation

- Increase UTA Ridership
- Achieve Bicycle Friendly University Status
- Improve Pedestrian Infrastructure
- Expand Electric Vehicle Charging Capacity
- Reduce UVU Owned Fleet Emissions

Nature & Ecosystems

- Reduce Water Consumption
- Increase Use of Native Plants
- Expand Tree Cover
- Build Community Gardens
- Expand Composting

Culture & Learning

- Increase Employee Sustainability Literacy
- Integrate Sustainability into UVU's Mission, Vision, & Image
- Increase Student Involvement in Sustainability

Facilities Master Plan

Maximize Main Campus Capacity

- Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Relocate Non-Academic Facilities & Services Off Main Campus

- Innovatively Develop Athletics Facilities
- Make Accessible & Community Integrated Sites
- Develop Facilities & Administrative Support Services
- Coordinate Academic Facilities with the Academic Master Plan

Improve Vehicular, Transit, & Pedestrian Circulation Systems

- Expanded Roadways
- Linking to Light Rail
- Bus Rapid Transit Lines
- Future TRAX Expansion
- Bike & Pedestrian Friendly Walkway
- Trail Systems
- Planning for Parking

Inclusion Plan

Expand Access & Student Success

- Minimize Financial Barriers

Vision 2030: Include
Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment

Increase Access to Need-Based Grants & Scholarships

Academic Master Plan

Adequate Resources & Capacity to Achieve Academic Goals

- Increase External Funding

Inclusion Plan

Expand Access & Student Success

- Remove Any Language & Communication Ambiguities
- Minimize Financial Barriers
- Increase Transparency & Student-Centered Information

Increased Sense of Belonging

- Implement Effective Recruitment & Retention Strategies

USHE Strategic Plan

Access

- Inform High School Students on Academic & Financial Options

Affordability

- Coordinate & Optimize Financial Aid
- Increase Completion of the Free Application for Federal Student Aid

Completion Plan 3.0

Student Communication

- Establish a Student Communication Governance Committee
- Develop an Operational Student Communication Model
- Establish a Student Communication Policy & Guidelines
- Standardize & Consolidate Communication Technology & Systems
- Create myUVU for Students Event Portal with Filters/Categories
- Consolidate Appropriate UVU Emails Into a Regularly Distributed Newsletter
- Purchase or Develop CRM Product

First-Year Focus

- Assess & Strengthen Campus-Wide Peer Programs
- Increase Campus-Wide Collaboration to Support First-Year Students

Finances

- Increase the Percentage of Headcount Packaged with Federal Aid
- Increase Endowed Scholarships Available to Students
- Improve Financial/Financial Aid Literacy

Data-Informed Outreach & Support

- Utilize Predictive Analytics for Student Outreach & Support
- Identify & Address Barriers to Timely Completion

Adult Learner Support

- Develop Web Assets to Guide Adult Learners to Relevant Campus Resources

Transfer Student Initiative

- Assess Current Experiences; Identify & Address Barriers & Support Gaps
- Improve Transfer Student Onboarding Process

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Support & Expand Engaged Learning & Teaching

Academic Master Plan

- ***Collective Responsibility for Student Success***
  - Design High Quality Curriculum
  - Enhance the Culture of Shared Governance & Accountability
- ***Address Regional Opportunities & Challenges in a Global Context***
  - Provide Faculty with Institutional Support to Better Engage with

Digital Transformation Beach Picture: A-Z

- ***Community Outreach***
  - Provide Substantial Engaged Learning Experiences for Students
  - Leverage the Power of Artificial Intelligence & Machine Learning
- ***User Experience***
  - Employees Easily Access & Act on Information via Their Intranet/Mobile
  - Employees Access Personalized & Curated Data

Inclusion Plan

- ***Expand Access & Student Success***
  - Support Professional Development Opportunities
- ***Academic Engagement & Intercultural Development***
  - Strengthen Co-Curricular & Curricular Learning Opportunities

USHE Strategic Plan

- ***Workforce Alignment***
  - Increase Stakeholder Collaboration to Develop & Promote Workforce Programs
- ***Research***
  - Ensure Institutions Have Needed Support to Conduct Research

Sustainability Plan

- ***Culture & Learning***
  - Increase Employee Sustainability Literacy
  - Develop New Academic Programming
- ***Community***
  - Foster Global Engagement

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Increase Student & Faculty Connection To and Collaboration With the Community Through Engaged Learning Opportunities

Academic Master Plan

- ***Collective Responsibility for Student Success***
  - Foster Engaged Learning Through Scholarship & Creative Work
- ***Address Regional Opportunities & Challenges in a Global Context***
  - Facilitate Opportunities for Students within Professional Communities
  - Utilize Faculty-Led Teams of Students to Address Community Issues

Inclusion Plan

- ***Expand Access & Student Success***
  - Enhance Student Participation & Engagement
- ***Academic Engagement & Intercultural Development***
  - Promote Programming & Learning Opportunities

Completion Plan 3.0

- ***First-Year Focus***
  - Increase Participation in High-Impact Practices

Digital Transformation Beach Picture: A-Z

- ***User Experience***
  - Students Easily Access & Act on Information via Their Intranet/Mobile
  - Employees Easily Access & Act on Information via Their Intranet/Mobile

USHE Strategic Plan

- ***Workforce Alignment***
  - Increase Student Participation in High-Quality Work-Based Learning
- ***Research***
  - Advocate for the Role of Research at Degree-Granting Institutions

Sustainability Plan

- ***Culture & Learning***
  - Increase Student Involvement in Sustainability

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Align Curricula with Regional Workforce Needs & Readiness for High-Yield, High-Demand Jobs

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood
- Develop Nimble Program Approval & Elimination Processes

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Educational Pathways Include Academic Skills & Professional Career Preparation

USHE Strategic Plan

System Leadership

- Increase Higher Education Alignment to Utah's Workforce

Workforce Alignment

- Develop Workforce Development Programs

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Enhance Engagement with Community Leaders & Employers for Student Support & Sponsorships

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Engage Local, Global, & Professional Communities to Support Programs
- Collaborate with PreK-12 to Design Effective Pathways

Address Regional Opportunities & Challenges in a Global Context

- Gain Input from Community Groups

USHE Strategic Plan

Workforce Alignment

- Engage Industry to Align Education with Workforce Demands that Result in
- Increase Stakeholder Collaboration to Develop & Promote Workforce Programs
- Initiate Industry Feedback Loops with the Utah Board of Higher Education

Research

- Advocate for the Role of Research at Degree-Granting Institutions

Sustainability Plan

Community

- Host the Utah County Sustainability Coalition
- Engage Local Citizens & Governments
- Outreach to Business Community
- Collaborate with Other Higher Education Institutions

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Modeling & Demonstrating Exceptional Citizenship

Academic Master Plan

Collective Responsibility for Student Success

Foster Engaged Learning Through Scholarship & Creative Work

Address Regional Opportunities & Challenges in a Global Context

Provide Faculty with Institutional Support to Better Engage with

Digital Transformation Beach Picture: A-Z

Community Outreach

Recognition as a Innovator & Thought Leader in Digital Transformation

Sustainability Plan

Community

Report to AASHE STARS

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Strengthen & Expand UVU's Partnerships with Organizations & Community Resources

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Engage Local, Global, & Professional Communities to Support Programs

Address Regional Opportunities & Challenges in a Global Context

- Gain Input from Community Groups

Facilities Master Plan

Relocate Non-Academic Facilities & Services Off Main Campus

- Innovatively Develop Athletics Facilities
- Make Accessible & Community Integrated Sites

USHE Strategic Plan

System Leadership

- Increase Higher Education Alignment to Utah's Workforce

Workforce Alignment

- Initiate Industry Feedback Loops with the Utah Board of Higher Education
- Develop Priorities, Policies, & Funding Requests for Workforce Programs
- Increase Stakeholder Collaboration for Workforce Programs

Sustainability Plan

Community

- Host the Utah County Sustainability Coalition
- Engage Local Citizens & Governments
- Outreach to Business Community
- Collaborate with Other Higher Education Institutions

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Maintain UVU's Carnegie Elective Classification for Community Engagement

Academic Master Plan

Collective Responsibility for Student Success

- Design High Quality Curriculum
- Foster Engaged Learning Through Scholarship & Creative Work

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Engage Local, Global, & Professional Communities to Support Programs

Address Regional Opportunities & Challenges in a Global Context

- Facilitate Opportunities for Students within Professional Communities
- Utilize Faculty-Led Teams of Students to Address Community Issues

Digital Transformation Beach Picture: A-Z

Community Outreach

- Provide Substantial Engaged Learning Experiences for Students

User Experience

- Students Easily Access & Act on Information via Their Intranet/Mobile
- Employees Easily Access & Act on Information via Their Intranet/Mobile

Inclusion Plan

Expand Access & Student Success

- Enhance Student Participation & Engagement

Academic Engagement & Intercultural Development

- Strengthen Co-Curricular & Curricular Learning Opportunities

USHE Strategic Plan

Workforce Alignment

- Increase Stakeholder Collaboration to Develop & Promote Workforce Programs

Research

- Ensure Institutions Have Needed Support to Conduct Research

Sustainability Plan

Culture & Learning

- Increase Employee Sustainability Literacy
- Develop New Academic Programming
- Increase Student Involvement in Sustainability

Community

- Engage Local Citizens & Governments
- Outreach to Business Community
- Foster Global Engagement

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Expand Continuing Education

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood
- Host Programs on Campuses & Sites to Serve Local Educational Needs
- Develop Nimble Program Approval & Elimination Processes

Adequate Resources & Capacity

- Increase External Funding

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Educational Pathways Have Flexibility with Entry Points & Credentialing
- Educational Pathways Include Academic Skills & Professional Career Preparation

USHE Strategic Plan

System Leadership

- Increase Higher Education Alignment to Utah's Workforce

Workforce Alignment

- Develop Workforce Development Programs

Sustainability Plan

Community

- Outreach to Business Community

Vision 2030: Engage
Strategy #2c: Strengthen the Foundation for Ongoing Giving, Support, & Engagement for UVU's Students, Programs, & Priorities

Accelerate Donor Support for UVU's Mission of Educational Opportunity, Engagement, & Achievement

Academic Master Plan

Adequate Resources & Capacity

Increase External Funding

Completion Plan 3.0

Finances

Increase Endowed Scholarships Available to Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Redesign Curricula With a Focus on Stackable Credentials & Pathways

Academic Master Plan

Meet Region's Diverse Educational Needs

- Identify & Address Student Needs for Improving Life & Livelihood
- Develop Nimble Program Approval & Elimination Processes

Empower Students Through General Education

- Improve Effectiveness of General Education

Collective Responsibility for Student Success

- Design High Quality Curriculum

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility with Entry Points & Credentialing
- Collaborate with PreK-12 to Design Effective Pathways

USHE Strategic Plan

Access

- Inform High School Students on Academic & Financial Options

Sustainability Plan

Culture & Learning

- Develop New Academic Programming

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Strengthen Concurrent Enrollment Course Alignment, Offerings, & Participation

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

- Improve Effectiveness of General Education

USHE Strategic Plan

System Leadership

- Institutional Roles & Missions & Program Offerings

Access

- Inform High School Students on Academic & Financial Options

Completion

- Expand Supportive Entry-Level Education Practices

Completion Plan 3.0

First-Year Focus

- Increase Yield of Concurrent Enrollment Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Design First-Semester Certificates Around Concurrent Enrollment Offerings

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

Improve Effectiveness of General Education

USHE Strategic Plan

System Leadership

Institutional Roles & Missions & Program Offerings

Completion

Expand Supportive Entry-Level Education Practices

Access

Inform High School Students on Academic & Financial Options

Completion Plan 3.0

First-Year Focus

Increase Yield of Concurrent Enrollment Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Expand Meaningful Transfer-Credit Articulation for Students Entering & Existing UVU

Academic Master Plan

Empower Students Through General Education

- Improve Effectiveness of General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility with Entry Points & Credentialing

USHE Strategic Plan

System Leadership

- Institutional Roles & Missions & Program Offerings
- Increase Higher Education Alignment to Utah's Workforce

Completion

- Facilitate Completion & Transfer Among Institutions in the System

Access

- Inform High School Students on Academic & Financial Options

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Increase Stackable Pathways from MTECH

Academic Master Plan

Empower Students Through General Education

- Improve Effectiveness of General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility with Entry Points & Credentialing

USHE Strategic Plan

System Leadership

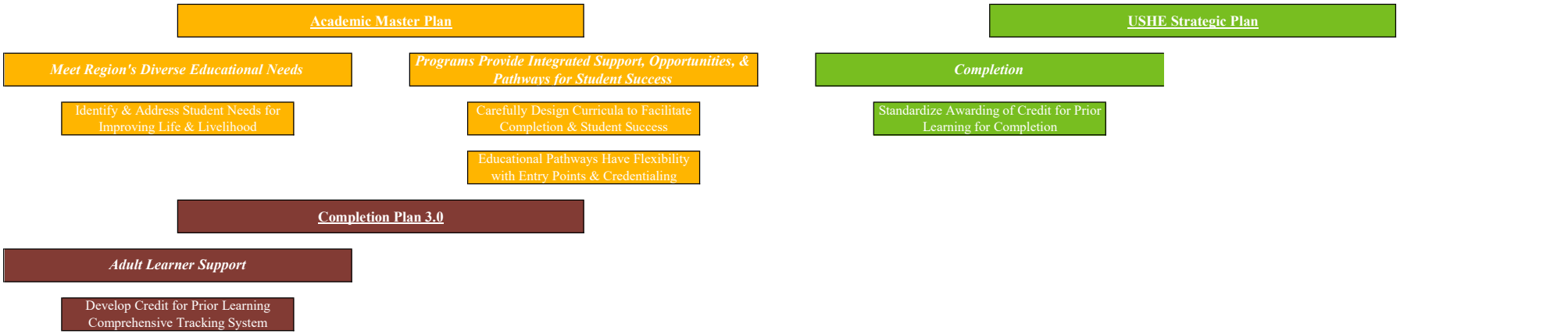
- Institutional Roles & Missions & Program Offerings
- Increase Higher Education Alignment to Utah's Workforce

Completion

- Facilitate Completion & Transfer Among Institutions in the System

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Increase Credits Students Receive for Prior Learning



Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Improve the Ability to Attract & Retain Highly Effective Faculty

Academic Master Plan

Meet Region's Diverse Educational Needs

- Increase Representation & Support for Underrepresented Groups

Collective Responsibility for Student Success

- Recruit, Hire, & Support Outstanding & Diverse Faculty

Inclusion Plan

Academic Engagement & Intercultural Development

- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Advance Relevant Education & Resources
- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Promote Programming & Learning Opportunities
- Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

- Promote & Expand Assessment, Accountability, & Ownership
- Develop More Inclusive Policies & Practices
- Develop & Embed Communications on Key, Inclusive Activities
- Sustain Organizational Resources & Support

Increased Sense of Belonging

- Prioritize Personal & Physical Safety
- Amplify a Safe & Supportive Environment
- Implement Effective Recruitment & Retention Strategies

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Increase Faculty Support for Student Success

Academic Master Plan

Collective Responsibility for Student Success

- Foster Highly Effective Teaching
- Enhance the Culture of Shared Governance
- Recruit, Hire, & Support Outstanding & Diverse Faculty

Adequate Resources & Capacity to Achieve Academic Goals

- Support Faculty Who Desire to Create Open Educational Resources

Inclusion Plan

Expand Access & Student Success

- Support Professional Development Opportunities
- Build Capacity for Stronger Communities & Networks

Increase Sense of Belonging

- Amplify a Safe & Supportive Environment
- Implement Effective Recruitment & Retention Strategies

Academic Engagement & Intercultural Development

- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Advance Relevant Education & Resources
- Promote Programming & Learning Opportunities
- Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

- Promote & Expand Assessment, Accountability, & Ownership
- Develop More Inclusive Policies & Practices
- Develop & Embed Communications on Key, Inclusive Activities
- Sustain Organizational Resources & Support

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Increase Participation in the Higher Education Academy

Academic Master Plan

Collective Responsibility for Student Success

- Foster Highly Effective Teaching

Inclusion Plan

Expand Access & Student Success

- Support Professional Development Opportunities
- Build Capacity for Stronger Communities & Networks

Academic Engagement & Intercultural Development

- Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

- Promote & Expand Assessment, Accountability, & Ownership
- Sustain Organizational Resources & Support

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Improve Online Course Development & Delivery

Academic Master Plan

Meet Region's Diverse Educational Needs

- Develop Nimble Program Approval & Elimination Processes

Collective Responsibility for Student Success

- Design High Quality Curriculum
- Foster Highly Effective Teaching
- Enhance the Culture of Shared Governance

Empower Students Through General Education

- Improve Effectiveness of General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success

Inclusion Plan

Expand Access & Student Success

- Expand Flexible Delivery Course Offerings
- Build Capacity for Stronger Communities & Networks

Academic Engagement & Intercultural Development

- Strengthen Co-Curricular & Curricular Learning Opportunities

Digital Transformation Beach Picture: A-Z

Community Outreach

- Provide Substantial Engaged Learning Experiences for Students
- Leverage the Power of Artificial Intelligence & Machine Learning

User Experience

- Consistent Experiences With Technology
- Technology is Primed & Ready on Day 1
- Students Easily Access & Act on Information via Their Intranet/Mobile
- Employees Easily Access & Act on Information via Their Intranet/Mobile
- Students Easily Access Necessary Technology On & Off Campus

Support & Service

- Monitor Systems' Statuses & Fixes Issues Before Users Adversely Affected

Completion Plan 3.0

Course Scheduling

- Increase Access to High-Quality, Flexible Course Delivery Options

Vision 2030: Achieve
Strategy #3c: Improve Completion Through Seamless Processes, Comprehensive Services, & Excellent Staff

Improve the Transition From K-12 to Higher Education

Academic Master Plan

Collective Responsibility for Student Success

- Provide Mentoring, Advising, & Career Exploration Supports
- Expand the Capacity of the University Community to Foster Student Success

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

- Carefully Design Curricula to Facilitate Completion & Student Success
- Educational Pathways Have Flexibility With Entry Points & Credentialing
- Educational Pathways Include Academic Skills & Professional Career Preparation
- Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

- Improve Effectiveness of General Education

USHE Strategic Plan

System Leadership

- Increase Higher Education Alignment to Utah's Workforce

Completion

- Expand Supportive Entry-Level Education Practices

Access

- Inform High School Students on Academic & Financial Options
- Simplify Institutional Admissions Processes

Inclusion Plan

Expand Access & Student Success

- Remove Any Language & Communication Ambiguities
- Increase Transparency & Student-Centered Information

Increased Sense of Belonging

- Prioritize Personal & Physical Safety
- Amplify a Safe & Supportive Environment

Completion Plan 3.0

First-Year Focus

- Restore & Strengthen Structured Enrollment
- Develop & Deliver a First-Year Seminar
- Provide First-Year Students with First Semester Course Schedules
- Assess & Strengthen Campus-Wide Peer Programs
- Increase Campus-Wide Collaboration to Support First-Year Students

Vision 2030: Achieve
Strategy #3c: Improve Completion Through Seamless Processes, Comprehensive Services, & Excellent Staff

Create Seamless Processes & Comprehensive Services for a Diverse Student Body

Completion Plan 3.0

- ***Course Scheduling***
- ***Student Communication***
- ***First-Year Focus***
- ***Finances***
- ***Data-Informed Outreach & Support***
- ***Academic Advising***
- ***Adult Learner Support***
- ***Transfer Student Initiative***

Vision 2030: Achieve

Strategy #3c: Improve Completion Through Seamless Processes, Comprehensive Services, & Excellent Staff

Invest in the Recruitment, Onboarding, & Professional Development of Staff to Increase Quality & Effectiveness

Academic Master Plan

Meet Region's Diverse Educational Needs

- Increase Representation & Support for Underrepresented Groups

Collective Responsibility for Student Success

- Recruit, Hire, & Support Outstanding & Diverse Faculty

Inclusion Plan

Academic Engagement & Intercultural Development

- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Advance Relevant Education & Resources
- Reinforce Inclusion, Diversity, & Equity in Academic Units
- Promote Programming & Learning Opportunities
- Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

- Promote & Expand Assessment, Accountability, & Ownership
- Develop More Inclusive Policies & Practices
- Develop & Embed Communications on Key, Inclusive Activities
- Sustain Organizational Resources & Support

Increased Sense of Belonging

- Prioritize Personal & Physical Safety
- Amplify a Safe & Supportive Environment
- Implement Effective Recruitment & Retention Strategies